

# Survival Kit

# THE REMOTE WORK SURVIVAL KIT

PLEASE ADD YOUR EXPERTISE TO THIS DOCUMENT

## Introduction

#### What is this?

The Remote Work Survival Kit is a crowdsourced document, created in response to the COVID19 Coronavirus, to help those who are trying to:

- 1. Implement remote working in their organisation.
- 2. Set themselves up to work from home.
- 3. Protect their business, their staff and teams from effects of this and future pandemics.

#### Who's it by?

Name	Role	Experience
Chris Weston	Curator	CIO adviser - often via video call, and often WFH. Managed global distributed teams.
Dominic Mason	Curator  Global digital strategy consultant. Works from home 95% of time, accompanied by Puddle the Springerpoo.	
Puddles the Springerpoo	"Technology Director" and Entertainment Lead	Very help. Much cuddles. Bouncing maximum.
A cast of many	This is a crowdsourced effort to help people and organisations with remote working at this time of acute need - the reasoning is that the better people are able to do this the more effective it will be and the better the outcome for society, with less risk of the rapid spread of disease which benefits everyone. If after contributing you would like to add your name please do so in the <a href="Contributors">Contributors</a> section.	

Inspired by the <u>Coronavirus Tech Handbook</u> and the brilliant work done to bring the tech community together to help build tools and information services by <u>Newspeak House</u>.

The current PDF release can be found at <a href="http://bit.ly/remoteworksurvivalkitv2">http://bit.ly/remoteworksurvivalkitv2</a>. The PDF is a formatted document for wider sharing but is not a replacement - more information will always be found in this Google document.

# Would you like to contribute?

This is your document, please add your suggested edits!

If you make changes to this document, they will show up to the curators (Dom and Chris) as suggested edits so they can be formatted into the document.

Please use the styles that Google provides: Normal text, Heading 1, Heading 2, etc.

There is a WhatsApp group to discuss the content of this document, which can be found at <a href="https://chat.whatsapp.com/l8AHAveA1BtCWqVRBgXRr9">https://chat.whatsapp.com/l8AHAveA1BtCWqVRBgXRr9</a>. "I am not sure but is this helpful?" queries,

and random pictures of dogs to cheer people up, can be posted into the #Random WhatsApp <u>cattps://chat.whatsapp.com/CMaO8FicnkMHATEjuhNqxO</u> .	roup at

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# Data on remote working: Surveys: Physical fitness and exercise When exercising from home **Health & Safety** Exercises - Pyramid circuit Beginners to intermediate Intermediate circuit **Advanced Tips** <u>Useful exercise links:</u> Exercise and your mental state YouTube Remote Work Survival Kit YouTube Remote Work Survival Kit exercise playlist: Media and Links YouTube remote work playlist **UK** media advice **Generic articles Book Club** Backlog of things to do

**General suggestions for content:** 

**Contributors** 

# Remote working

#### **Collaboration tools**

There are many collaboration tools available that can assist with remote working.

Providers of collaboration tools and other things in this space are welcome to add their offerings here. It's even better if there are free tiers/trials available for evaluation, etc.

#### Providers with free tiers/services

(In alphabetical order)

Provider	Offer	URL	Notes
BlueJeans	Video Conferencing ("Meetings", "Events" and "Rooms")	https://www.bluejeans.com/	Free trials: https://www.bluejeans.com/trial/experience
CA Flowdock	Group chat	https://www.flowdock.com/	Free for teams of up to 5.
Cafecito	Find remote workers to have lunch or coffee with (from home)	https://meetcafecito.com/	
Cisco Webex		https://www.webex.com/	Free plan: <a href="https://cart.webex.com/sign-up-w">https://cart.webex.com/sign-up-w</a> <a href="https://cart.webex.com/sign-up-w">ebex</a>
Clockify	Time Tracking	https://clockify.me/	
CloudFlare for Teams		https://teams.cloudflare.com/	Nothing to do with Microsoft Teams https://www.cloudflare.com/small business/ (security, enterprise grade free until 1 Sep 2020 for now) Free offer for small businesses during the Coronavirus emergency: https://blog.cloudflare.com/cloudf lare-for-teams-free-for-small-busi nesses-during-coronavirus-emer gency/
Discord		https://discordapp.com/	Usually used by gamers but free. It has voice and chat "rooms" and now it has the ability to stream. It is helpful for classes.

Geekbot.io	Remote stand-ups and check-ins	https://geekbot.com/	Asynchronous standup meetings inside Slack.
Google	Productivity Suite		Statement on Helping Schools and Businesses stay connected in response to Coronavirus: https://cloud.google.com/blog/products/g-suite/helping-businesses-and-schools-stay-connected-in-response-to-coronavirus G Suite free trial: https://gsuite.google.com/signup/basic/welcome Join meetings: https://meet.google.com/
Hubstaff	Time Tracking	https://hubstaff.com/	
Hugo	Connected Meeting Notes	https://www.hugo.team	
Idea Flip	Remote Brainstorming	https://ideaflip.com/	Very powerful when teams can't be together.
Jitsi Meet	Video Conferencing	https://meet.jit.si	
LogMeIn GoTo Meeting		https://www.gotomeeting.co m/	Free trial: <a href="https://www.gotomeeting.com/en-gb/try">https://www.gotomeeting.com/en-gb/try</a> Also join.me branded: <a href="https://www.join.me/">https://www.join.me/</a>
Microsoft Teams	Chat Based Messaging, Telephony and Collaboration	https://products.office.com/ en-gb/microsoft-teams/grou p-chat-software	Free tier (see https://products.office.com/en-gb /microsoft-teams/compare-micro soft-teams-options) Free end user training materials: https://docs.microsoft.com/en-gb /microsoftteams/enduser-training Also see:  https://www.microsoft.co m/en-us/microsoft-365/bl og/2020/03/02/working-re motely-during-challengin g-times/ http://microsoft.com/en-u s/microsoft-365/blog/202 0/03/10/staying-productiv e-while-working-remotely -with-microsoft-teams/
Microsoft Office 365	Productivity Suite		Microsoft is also offering a free trial of Office 365 E1, which includes Teams and various

			other collaboration/productivity tools. For details of the free Office 365 E1 trial, see <a href="https://docs.microsoft.com/en-gb/microsoftteams/e1-trial-license">https://docs.microsoft.com/en-gb/microsoftteams/e1-trial-license</a>
Microsoft Crisis Communication App	Enhance organizational communication, news sharing, etc.	Announcement: https://powerapps.microsoft .com/en-us/blog/crisis-com munication-a-power-platfor m-template/ Overview video (3 minutes): https://www.youtube.com/w atch?v=23SypLXiOTw	The solution combines capabilities of Power Apps, Power Automate, Teams, and SharePoint. It can be used on the web, mobile or in Teams. The app can be self-deployed. Installation guide: https://docs.microsoft.com/en-us/powerapps/maker/canvas-apps/sample-crisis-communication-appleDeployment video (25 minutes): https://www.youtube.com/watch?v=Wykrwf9dZ-Y
Mindiply Decido	Remote group decision making/dot voting	https://mindiply.com/produc ts/decido/	Totally free.
Notion	All In One Workspace	https://www.notion.so/prod uct	
Prezi Video		https:/prezi.com/video/	Can be used in apps like Webex, GoToMeeting, and Zoom. Choose the basic plan for a free version. Join a live training session: www.prezi.com/training
Rocket Chat	Workstream collaboration and omnichannel customer engagement	https://rocket.chat/	Free open source solution.
Slack		https://slack.com/	A quick intro for those using it for the first time: https://slack.com/intl/en-gb/help/categories/360000049043
Whereby	Video Meetings	https://whereby.com/	
Wurkr	Digital Office Space	https://wurkr.io/	Free for single users.
Zoom		https://zoom.us/	There's a 40 minute limit on basic plans but K-12 schools in selected countries (see <a href="https://blog.zoom.us/wordpress/">https://blog.zoom.us/wordpress/</a>

	2020/03/13/how-to-use-zoom-for -online-learning/ for the latest) can apply to have this restriction lifted: https://zoom.us/docs/ent/school-
	verification.html

In addition to the above:

- Google Hangouts and Apple Facetime are great and both work on mobile and desktop, as does WhatsApp.
- The Open for Business Hub lists technology companies that are helping small businesses by enabling remote work through the COVID-19 outbreak: <a href="https://openforbusiness.org/">https://openforbusiness.org/</a>
- Agile organisations may find this list of Retrospective tools useful: <a href="https://blog.teammood.com/retrospective-tools">https://blog.teammood.com/retrospective-tools</a>

**Tip:** Remember some free tools might not have robust privacy policies, etc. If you are sharing confidential information it is always best to do so with a trusted provider and a well-formed set of terms and conditions. In particular, do not share passwords and similar information on these tools.

#### Identifying essential tools/software/data

An organisation of around 100 employees may use between 100-200 applications. It's important to understand which of these are essential to your employees' workflow and business continuity:

- Rate them in terms of essential, desirable, not needed.
- Then test each of these from a remote location to ensure you're able to correctly use them.
- Consider where the data is stored within these applications even though the application runs, can your data be reached?

By identifying applications that are essential to your business you can prioritise your focus on these to ensure they operate correctly, at speed and reliably.

#### Take care over where data is stored

Ensure your staff understand the difference between saving data on their remote device and on your network server or cloud service.

Data that is mistakenly saved on the device may be lost, cannot be collaborated on or fall out of continuity if others edit the same file and overwrite changes. It may also constitute a security risk, particularly where staff use their own devices.

Be aware of security considerations but Google Docs, Dropbox, Box, OneDrive, etc. are great when working remotely and files are too big to exchange easily by email or instant messaging.

#### Consider how users will access data/reach your network

If you control access to your network through a single VPN/RAS point this is likely to be a bottleneck. Managing the use of this (audio rather than video for example) may become essential depending on your capacity. If Internet-based services are used, consider using "split tunnelling" so that traffic is routed using a local Internet connection instead of "hairpinning" through the corporate network.

#### Creating a space to work

The following items should help when establishing a space to work at home - think of them as a "working from home checklist

#### Setting up a workspace

Can you set aside a place for "work"? Is it possible in your home? Not everyone has a home office, but a dining table can work just as well as long as you don't allow distractions. Folding furniture can give a real advantage here!

Employers have a duty of care. Not everyone has an appropriate space to work in their home, so support staff with guidance and information as to how they can use the space around them.

Be prepared that your brain can rebel if you're not used to working from home. Try to make your working environment different from your usual hang-out places to emphasise the differences. Somewhere new, even if just a different chair, will make it easier to promote new habits and not just want to keep putting the TV on. Home is usually your sanctuary from work so you may well find it harder to motivate than expected.

You'll want a comfortable chair, but not too comfortable. If you try a dining chair you'll find a newfound respect for even the cheapest office chair.

And consider ergonomics! Check that your chair and desk are at a good height, and that you aren't reaching too far or flexing your wrists at a bad angle on your keyboard. If you can, use an external monitor or raise up your laptop and use an external keyboard. Repetitive Strain Injury (RSI) is a real thing, and if you're a bit more stressed than usual you're likely to be tensing up and placing more strain on your back, neck and arms.

There's more advice on the NHS website about preventing RSI <a href="https://www.nhs.uk/live-well/healthy-body/tips-to-prevent-rsi/">https://www.nhs.uk/live-well/healthy-body/tips-to-prevent-rsi/</a> and on good sitting positions for working <a href="https://www.nhs.uk/live-well/healthy-body/how-to-sit-correctly/">https://www.nhs.uk/live-well/healthy-body/how-to-sit-correctly/</a>.

Some people like to use a standing desk as another option, or a kneeling chair (probably not together!).

# Managing your availability

Keeping set work hours (and sticking to them) as well as adding these to your email signature can help you to differentiate between work time and home time.

Depending on the culture of your organisation, you may find that people's expectations of a response vary (there's a whole section on the <u>Cultural implications of remote working</u> later in this document).

Shared calendars are often a huge benefit to remote teams to see others' availability. Google Calendar, and Microsoft Outlook are commonly used but even a spreadsheet can work at a pinch. Some organisations may use tools like Zapier to update employee's Slack status based on Google Calendar entries and then report in Hubstaff. Other platforms may have close integration built in (Microsoft Teams automatically integrates with Exchange calendars, for example).

Manage expectations regarding your availability to "just pick the kids up" etc. when working from home. Focus is a valuable thing but then so is the flexibility of being at home.

Remember to get up, move, walk around and not be chained to the desk for the entire duration of the working day. It's very easy to get sucked in to being more sedentary than usual as your working life and connections are all online. Consider using your (former) commuting time as exercise time, preferably in the fresh air. Working at home, you will take far fewer steps than you would travelling to work, in the office, or dashing out for a sandwich at lunchtime. A walk/bike ride/run or whatever exercise you enjoy also "bookends" the working day effectively, helping to provide a mental separation between home life and work life.

It could be helpful to set your workflow to suit your productivity. This could be through prioritising your best tasks for when you are most productive. This article is quite helpful: <a href="https://www.nytimes.com/2019/03/28/smarter-living/productivity-isnt-about-time-management-its-about-attention-management.html">https://www.nytimes.com/2019/03/28/smarter-living/productivity-isnt-about-time-management-its-about-attention-management.html</a>. It may also be good to pencil in activities you cannot miss such as collaborative work or meetings, or even a scheduled walk to get you up and going in the mornings, and as a way to give some structure to your day.

#### Running online meetings

Think about when you will use video on calls. Have you got a suitable camera and will you wear different clothes when talking to customers as opposed to colleagues? And what's in the background - will it be an unnecessary distraction for whoever you're talking to? (Some tools offer the capability to blur the background on video calls).

Whilst video can help with non-verbal communication in conversations, remember that not everyone has a suitable connection (see the section on <a href="Connectivity">Connectivity</a>) and it may be necessary to switch it off to save bandwidth, especially with the increased load on broadband infrastructure.

Even if you don't use video, how will you manage audio? Video is not always necessary but a good headset often is, particularly if your workspace has lots of hard surfaces.

When taking part in online meetings, how will you take notes? If you have a single (or low-resolution) screen you might not be able to use your computer to type up notes while you're in that meeting. Ask if you can record the meeting - most online meeting tools have this capability but sometimes only the organiser can do this. Some meeting tools have the ability to provide a digital whiteboard, or even a dedicated area for meeting notes.

# Aligning expectations with others in the household

A "busy lamp" or notice for when taking part in meetings may prevent you from being disturbed by others in the household. Even a "do not disturb sign" for the door can really improve the quality of meetings; however, in these times of enforced social distancing with schools closed and limited opportunity for exercise, some disruption from children, pets, etc. should be expected.

Working from home could increase some of your household bills due to increased use of heating and lighting, so being mindful of the additional cost could be important. Sometimes it helps to have a comfy jumper or blanket near-by before reaching for the thermostat boost button. That said, it is important to be warm and comfortable (think about your circumstances - could the cost be offset by reduced travel costs?).

#### Be community-spirited

It could be helpful to check in with colleagues or neighbours about helping each other with practical errands in the event that you need to self-isolate.

#### Connectivity (Wi-Fi, 4G, etc.) and how to manage it

Many people will be thinking about the speed of their home Wi-Fi but far more significant is the speed of access to the Internet.

Broadband connectivity may be subject to contention: where several homes are competing for the same bandwidth to reach the telephone exchange and beyond. This will vary according to other people in your street using high speed broadband. Contention rates are often lower with business broadband packages.

In addition, many broadband technologies (at least in the UK) are designed for faster download than upload. That's fine when streaming video from YourTube, Netflix, etc. but not so good when taking part in two-way conversations.

The actual bandwidth can be measured with various websites/apps (such as <a href="https://speedtest.net">https://speedtest.net</a> or <a href="https://samknows.com/">https://samknows.com/</a>) and it may be necessary to consider what others in the household are using the Internet for when you're trying to deliver an important presentation...

Bandwidth is not the only factor: audio and video conferencing is particularly sensitive to latency and jitter. These are less of a concern for web browsing.

Businesses should pay attention to the following:

- There is going to be an assumption that everyone has broadband but what if they don't? Who will pay for the installation of a broadband service for staff to work from home?
- Consider whether you can supply a mobile wireless router that uses 4G (separate from their mobile phone and often called a MiFi device) for workers with limited or no connectivity.
- Check your mobile contract if employees use their mobile for tethering will you end up with unexpected and expensive bills for data outside your plan?

There's more information in these links:

- Networks will struggle with home working load: <a href="https://bigworldtale.com/science/uks-broadband-network-wont-cope-home-working-in-coronavirus-crisis/">https://bigworldtale.com/science/uks-broadband-network-wont-cope-home-working-in-coronavirus-crisis/</a>
- Negotiating with broadband providers:
   <a href="https://www.moneysavingexpert.com/utilities/haggle-with-virgin-existing-customer-tips/">https://www.moneysavingexpert.com/utilities/haggle-with-virgin-existing-customer-tips/</a>

# Links for businesses setting up a remote working capability

The following headings group some of the links that have been contributed. Over time, these may be moved to other areas of the document.

### Distributed/Remote Working

 Edge Ryders' guide to distributed collaboration: https://edgeryders.eu/t/distributed-collaboration-manual/11263

- Producthunt Library of remote work apps: https://www.producthunt.com/e/remote-apps
- Facilitators for Coronavirus response: https://groups.io/g/f4c-response/message/1

#### Online Meeting/Gathering Resources

- Remote guiding give technical support/instructions: <a href="https://xmreality.com/business/">https://xmreality.com/business/</a>
- Simple creation of how to guides. Easier and more cost-effective and powerful than creating a
  word file or a youtube video. Instant translation makes it easy for anyone to read the resulting
  instructions: <a href="https://manual.to/">https://manual.to/</a>
- Open Data Institute remote working resources: <a href="https://theodi.org/projects-services/">https://theodi.org/projects-services/</a>
- CAST/Catalyst guide to remote working for charities/nonprofits: https://www.civilsociety.co.uk/voices/how-to-work-remotely-in-a-time-of-coronavirus.html
- Deeson Handbook: Small digital agency openly publishes all of their work policies, including this
  useful guideline to running remote meetings professionally
  <a href="https://handbook.deeson.co.uk/working-at-deeson/remote-meetings/">https://handbook.deeson.co.uk/working-at-deeson/remote-meetings/</a>

#### How to work from home

- How to work from home: <u>www.theverge.com/2020/3/11/21171349/remote-work-how-to-home-coronavirus-quarantine-productivity-tips</u>
- Top 5 tips for remote working: https://www.michelleharris.social/top-5-tips-for-remote-working.html
- Working remotely in Slack: getting started (webinar):
   <a href="https://slack.com/events/webinars/working-remotely-in-slack-getting-started">https://slack.com/events/webinars/working-remotely-in-slack-getting-started</a>
- Gitlab guide to having an all remote company: https://about.gitlab.com/company/culture/all-remote/guide/
- Tips for running a great webinar: https://owncloud.more-onion.com/s/QKXDsx9YLdndyk6#pdfviewer
- OMG I'm working remotely, now what?!: <a href="http://omgwfh.com">http://omgwfh.com</a>
- Best practices and tips to help you stay sane, focused and boost your productivity while working
  from home, a coffee shop or really anywhere in the world, because distributed teams are a reality
  and remote work is the future: <a href="http://www.benedikt-lehnert.de/contact">http://www.benedikt-lehnert.de/contact</a>
- 20 Tips for Telecommuters (Hubspot): https://blog.hubspot.com/marketing/productivity-tips-working-from-home

#### Tools and Guides for Event Alternatives

- Open source guide to running conferences online: <a href="https://www.taxjustice.net/2020/03/05/lessons-learned-from-organising-our-first-virtual-conference">https://www.taxjustice.net/2020/03/05/lessons-learned-from-organising-our-first-virtual-conference</a>
- In the Ether is an approach to fully remote meet-ups, meetings, conferences and events. It is a
  remote first approach to bring like minded people together from across the globe, to discuss,
  share and learn about topics they care about: <a href="https://intheether.xvz/">https://intheether.xvz/</a>
- Live video Q&As, interviews, summits, webinars and more: <a href="https://www.crowdcast.io/">https://www.crowdcast.io/</a>
- Remote digital scribing captures content from live events and meetings in a simple and shareable form: <a href="https://www.scriberia.co.uk/journal/workingremotely-remotescribing">https://www.scriberia.co.uk/journal/workingremotely-remotescribing</a>

#### Other Links

• Coping with "cabin fever": <a href="https://signalvnoise.com/posts/3658">https://signalvnoise.com/posts/3658</a>

- Anxiety and coronavirus, how to cope:
   <a href="http://www.alibinns.co.uk/resources/2020/3/11/how-to-cope-with-anxiety-about-coronavirus-cov-1">http://www.alibinns.co.uk/resources/2020/3/11/how-to-cope-with-anxiety-about-coronavirus-cov-1</a>
   9
- Working from home without "losing it": https://www.wired.com/story/how-to-work-from-home-without-losing-your-mind/
- Tips from 16 years of working from home: https://a.wholelottanothing.org/2019/08/09/tips-from-16-years-of-working-from-home/
- Work in the time of Corona: <a href="https://blog.alicegoldfuss.com/work-in-the-time-of-corona/">https://blog.alicegoldfuss.com/work-in-the-time-of-corona/</a>
- Personnel Today Home Working Considerations:
   <a href="https://www.personneltoday.com/hr/coronavirus-home-working-considerations/">https://www.personneltoday.com/hr/coronavirus-home-working-considerations/</a>
- Keeping your emotional intelligence intact at work:
   <a href="https://www.brookings.edu/blog/techtank/2020/03/11/workplace-emotional-intelligence-during-the-global-coronavirus-outbreak/">https://www.brookings.edu/blog/techtank/2020/03/11/workplace-emotional-intelligence-during-the-global-coronavirus-outbreak/</a>
- Starter level video conferencing tips: <a href="https://workremote.us/5-advanced-video-conferencing-tips/">https://workremote.us/5-advanced-video-conferencing-tips/</a>
- Zoom Basics:
   <a href="https://docs.google.com/document/d/1xdENyIV1505FDXBj7n5PaaHinGGUWc1R0ib1t7DRSCw/edit">https://docs.google.com/document/d/1xdENyIV1505FDXBj7n5PaaHinGGUWc1R0ib1t7DRSCw/edit</a>

# General advice for business and organisation event contingency planning in response to COVID-19/Coronavirus

Contingency planning for a pandemic such as COVID-19 is likely to focus across 2 areas:

- 1. Measures to protect health and respond to the virus.
- 2. Financial planning and organisational decisions.

And the 3 phases of an event/project:

- 1. Planning
- 2. Delivery
- 3. Post-event

#### Relevant to all 3 phases is:

- Plan for your event/project to go ahead despite COVID-19.
- Decision making. In collaboration with authorities, agree "trigger points" in advance. At what point would:
  - Risk mitigation measures need to be reviewed and/or enhanced?
  - o The event need to be modified?
  - o The event need to be postponed?
  - o The event need to be cancelled?

There would seem to be legal and liability differences between deciding to call an event off based on an internal decision, and following orders/advice from authorities. Always follow the advice of authorities re. postponement or cancellation.

- Reduce event-related risk of transmission of the virus. Create a basic set of principles for this as an organisation including:
  - Staying away from work/the event if unwell and supporting staff to be able to do so.
  - Hygiene (e.g. hand washing).
  - Isolation.
  - Precautions around travel.
  - Crowding/close contact.

# Measures to protect health and respond to COVID-19

During the planning phase, key things to consider include:

Liaison	Liaise with local and national public health authorities:  Ensure there is a nominated person to liaise and that contact maintained throughout the planning period (can be achieved via your SAG)  Agree channels of communication (between organisers, authorities, and the public) in advance.
Planning and documentation	Emergency plans should be based on the size and duration of the event, demographics of participants, complexity of event operations and type of activities the event may offer.      Create a COVID-19 Risk Assessment and regularly review it (as with main RAMS). Considerations for this are within the WHO's advice document:     https://www.who.int/publications-detail/key-planning-recommendations-for-mass-gatherings-in-the-context-of-the-current-covid-19-outbreak.      Create a COVID-19 Action Plan containing actions to mitigate all risks identified in the Risk Assessment.      The WHO advice above gives advice on what the Action Plan should cover.      Several parties are likely to be responsible for different actions (public health authority, local health service provider, event organisers).      Include decision trigger points.      What measures will be taken to prevent and respond to COVID-19 (i.e. detect and monitor the virus, reduce the spread, manage and treat anyone who is unwell, communicate messages specific to the virus)?      Agree with the local authorities how attendees and the local population will be kept informed about the health situation, key developments, any relevant advice and recommended actions.      Also agree how to do the same for staff, volunteers, artists, partners and programme participants?
Capacity and resource assessment	<ul> <li>Consider:</li> <li>Does the local authority need to provide any specific resource and/or capacity to the event for risk mitigation, ie. testing, isolation and treatment facilities?</li> <li>Are there sufficient resources in the team to deliver all the actions identified in the COVID-19 Action Plan?</li> <li>Are you delivering what you are responsible for, and are the local authorities doing the same? Ensure there are no gaps/crossover.</li> </ul>

<ul> <li>How to ensure both the event and the Action Plan can be delivered if any staff become unwell? Can gaps be covered and the event still be safely delivered? How can staff who become unwell, or are at risk of becoming unwell, be supported?</li> </ul>	
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#### For delivery, key things to do are:

- Reducing the risk of event-related transmission of the virus. What will be done and how will the measures be communicated? Consider:
  - o Hygiene.
  - Event supplies.
  - o Identifying symptoms .
  - Isolation space.
  - Access to treatment.
  - Communicating these measures.
  - o How to continue to assess risk and respond throughout the event.
- Risk communication:
  - Keep in touch with local authorities and national announcements.
  - How will key messages be delivered to participants and the local population in a reliable and consistent way?
  - How will communication to participants and the local population occur quickly if an unusual event occurs?
  - What advice will be communicated, and how (ie. see above measures)?
  - Decide on whether specific information and advice is required for participants who would be considered higher risk to the virus?

#### After the event:

- Review and communicate any learnings to necessary authorities.
- Agree steps to take if feel unwell at/as a result of the event.

#### Financial planning and organisational decisions

The following should all be considered:

Staff	<ul> <li>Plan for staff absences</li> <li>How can staff be supported, practically and financially, if they need to be absent due to illness or isolation, or if the event is postponed or cancelled.</li> <li>Plan ways to limit in-person contact and encourage remote working</li> <li>Have prepared alert levels e.g. amber, red, etc detailing what would be needed at each stage. That way, staff can know exactly where the organisation is, and anticipate what may be coming next.</li> <li>Try as much as possible to give timely information so people are not left wondering what to do and afraid of consequences, and also try to avoid conflicting information which could cause panic and further confusion.</li> </ul>
Finance	<ul> <li>Forecast for different scenarios, based on modifying, postponing and cancelling the event.</li> </ul>

	·
	<ul> <li>What are the priority payments?</li> <li>Can any areas of the event be reduced to create a large contingency budget?</li> </ul>
Participants	Can flexible refund policies be created and offered for participants?
Contracts	Are any contract amendments required to create clarity around the potential scenarios? How can we do this in an ethical way?
Insurance	Cancellation cover is unlikely but is cover available for the other potential scenarios, i.e. modifying and/or postponing?
Funders/sponsors	What is the funders'/sponsors' response to COVID-19? Can they be encouraged to consider the realities of the current scenario?
Communications	<ul> <li>What communications support the organisation's reputation, in addition to communicating in response to COVID-19?</li> <li>For companies it may be worth proactively announcing to customers, suppliers, investors and other stakeholders how they are organising to maintain continuity of service and protect staff.</li> <li>Internal communications are also important when economical changes will concern staff.</li> </ul>
Additional considerations	<ul> <li>How can the wellbeing of staff, participants, attendees and partners be supported in a challenging time?</li> <li>Consider communicating flexibility in work expectations considering that staff will have responsibilities and concerns beyond work.</li> <li>Consider flexible non-work related check-in sessions.</li> <li>Reputationally, how are you seen to be responding to this?</li> <li>How are event venues responding to COVID-19? Do their plans correspond with yours? Plan for the closure of some venues, even if not all.</li> <li>What equipment will be needed on site re. COVID-19? Has this been budgeted for?</li> <li>Some international staff may have to return home or incur additional housing, travel related costs - consider how to accommodate pressing financial needs.</li> </ul>

# **Cultural implications of remote working**

# Setting expectations

It's really important to set clear expectations around what people should be expected to do when working at home. Here's a list of pointers that may help:

- Set the tone at a leadership level to avoid teams falling into their own practices some of which will be good, and some bad.
- Establish a culture of trust... kill the air quotes around "working from home" and believe that folk will be productive.

- Create new working hours and patterns if employees don't have to commute, let them start at 07:00/08:00 and finish at 15:00/16:00. It may be necessary to establish core hours when people are expected to be available though.
- Death to the "9 to 5" (whilst still meeting departmental/company service levels/opening hours for response to enquiries or phone calls.) Clearly, staff can't all choose to finish at 15:00 when the opening hours are until 17:00!
- Think about how the organisation will survive where flexitime is dependent on tapping in and out on a box by the door.
- Consider how to extend this as a practice beyond times of crisis. Don't revert to Dark Satanic Mills once a period of isolation has passed.

#### Working with others

A tip for working in a shared document is to become comfortable with sharing early, as a contributor you are "working out loud" and as a reader you will see the document evolve in real time.

One contributor to this document wrote:

"We as a 5-person team have embraced Microsoft Teams (the client and our consultancy's mutually preferred collaboration tool) and, collectively, built emails, PowerPoints, and goodness knows other stuff through a highly interactive and collaborative setup. Key = psychological safety. As this team's servant, I contribute by guiding all of us that each of us is given a voice in discussion and establishing that we are all 5 peers. Chatham House Rules: we work as a team and we respond as a team."

One way to manage this is to create a Team Charter, share it and reference it often.

Here is a simple example:

"We communicate over a WhatsApp Group. Jira must reflect the actual state of play, with a 2 hour tolerance. There is to be "no dark work" - i.e. make the work transparent; so at any point in time we should be able to point to an item (Jira = sub-task) that contributes towards a piece of value delivery (i.e. a Work Item/Product Backlog Item). We have a new WhatsApp Group that includes the client so communications are readily available across all team-members. In future we will use Microsoft Teams more for collaboration; however, our anchor, the behaviour established is we're all sensitive to our WhatsApp Group."

There's some more advice in

https://www.modernservantleader.com/servant-leadership/leading-global-teams/

Generally, immediate responses should not be expected to an email but instant messages may be... instant. Presence indicators in collaboration tools (busy, away, available, offline) help a lot here.

If you work across continents (or even large countries) you will have to manage time zones. That might be tricky. Double and triple check time zones all the time (and it's not that easy with the various abbreviations out there). Some people may find it easier to use city names for reference instead of CET and EST. Calendar tools such as Outlook and Google Calendar (with "time zone" and "world clock" options) can to help to manage. Websites like <a href="https://www.timeanddate.com/">https://www.timeanddate.com/</a> can be incredibly useful.

#### General tips:

- 2 minutes on a video call can save many more minutes and significantly more brain space than a long back-and-forth on Slack/Teams taking place in the background. Body language is transmitted to an extent (phone calls are not as good as video, but they are better than endless messages!)
- **Use your webcam as much as possible** on calls it helps you know when people have finished speaking/want to speak.
- Use Trello/Jira/whatever to guide stand-ups and check-ins. Centring the updates around the cards keeps it really focussed but also means the detail is there for later too.
- Have a shared Google Doc/OneNote/whatever for meetings so people can follow along with
  the conversation and keep track of what's been agreed/asked don't assume that somebody else
  is writing in their pad/on Post-Its if you can't see them doing it.
- it's really hard to judge what the general mood in the camp is, so **introduce a low-key way of sharing general feelings** e.g. if people are happy to, share a number out of 10 for your general vibe in your stand-ups so people know who to give support to and who to go to for a bit of a pick-me-up.
- Make a bit of time for inconsequential, non-work chat you are not machines, nobody wants to be on back-to-back calls.
- Don't pretend you can do life admin throughout your working day it disrupts concentration
  and just makes for a weird vibe when you jump from putting a wash on to talking to somebody
  about something super serious.
- You're allowed to make tea/coffee/stretch your legs it's essential to stretch the legs, circulation will be hindered if you walk less than in the office, and it's surprising how many thousands of steps you can find yourself behind in the house than the office. It can have an impact on health, which isn't good considering the circumstances.
- You're allowed to close Slack/Teams/whatever for a bit if you need a bit of focus time just
  give people a heads up, but nobody will assume you're skiving off. You can also put it in the do
  not disturb mode.
- if you feel a bit lonely, a bit confused by some work, or feel like you're making no headway ping somebody to share a feeling or frustration. When nobody can pick up on your furrowed brow or sighs of annoyance, it can feel like you have to fix it all yourself, but we work in teams for a reason.
- Slack/email isn't the best medium for sharing a difficult message. In person is best but may
  not be possible during periods of self-isolation/social distancing/enforced quarantine. Pick up the
  phone.
- Remember not everyone is set up with a home office people will be working with children, dogs, cats and partners in the background and not everyone has an office to go to. Be understanding and respectful of this situation. When using audio/video calls, expect delays around mute/unmute and a loss of concentration. Recommend using messaging to write questions/ask specific people for answers and responses.
- **Keep an eye on your work/life balance** and general efficiency with <a href="https://mvanalytics.microsoft.com/">https://mvanalytics.microsoft.com/</a> (if you're on a corporate Office 365 account)
- **Set up a virtual water cooler channel** in Teams/Slack/whatever for people to share tips, playlists, etc. The idea is to develop some cohesion whilst people adjust to the new reality.
  - Aligned to the virtual water channel, hold virtual social events (e.g. Matt Ballantine's Global Canteen) as a drop-in for people to chat, when otherwise they might feel isolated.
  - Building on the (external) virtual social events, hold these internally so that presenters
    can share up to 5 mins on what they have been working on. Align with more focus at a
    team level round tables, guest speakers, etc. to focus on things other than the
    day-to-day activities. This can help with team collaboration, morale and positive mindset.

#### Easy to action productivity tips

The following tips may help you stay productive whilst working from home, and all are very simple:

- Get dressed do not be tempted to wear your PJs to work. It will put you in the wrong mindset for work. There's no need to go the whole hog and wear a suit, but find a comfortable medium that makes you feel comfortable at your new working spot, but also makes you feel professional and motivated.
- Be strict with yourself (and family/friends) about your working hours.
- Prep lunch for yourself ahead of time if possible and eat something healthy no more Pret sandwiches!
- Use video and/or speaker phone wherever possible to discuss team actions and help you feel connected to your office-base.
- Set a strict time for non-work activities (e.g take a walk by 5pm) so you have an incentive to be productive, so you can get to them.

#### Hey, it's OK if you are WFH and...

- If your children start yelling in the background while you're on a call (or they casually walk into your home office/bedroom to ask you for something).
- If you accidentally forget to hit the mute button and we hear you scream across the house for those same kids to be quiet.
- If you didn't have time to shower because you had a call with a team in another time zone at 07:00 and you don't turn on the video.
- If you're new to working remotely and we can see everything in your closet behind you (some tools have a background blur capability)
- If your Wi-Fi goes down and the call drops, twice.
- If the courier delivers a parcel that needs to be signed for and no-one else can answer the door.
- If the lawnmower outside or builder next door is a bit too loud for comfort.
- If your dog starts barking in the middle of your sentence and suddenly you go on mute.
- If your cat jumps on your lap or keyboard in the middle of a video call and you lose your train of thought.
- Finally: Organisations will have to be relaxed about this whilst people get acclimated to remote working whether they like it or not...

#### Remote work advice

If you've been commuting, keep a percentage of your commute cost for "nice things" at work - whether that's a great lamp for your desk, an image you love in a frame, some plants or a set of 20 Sharpies in different colours. Put the rest of the money into your savings if you don't need to use it for other essential costs.

The presenters on Radio 5 Live (or your station of choice) are a big part of your life but they are not actually your real friends. Talk to some real people each day as well as the radio/the cat/the dog.

#### Everything You Need To Recruit Remotely In 2020

Remote working's been sprung on the nation.

#### Working remotely requires a bit of grit.

For one thing, it's harder to fire yourself up when you aren't in the office.

You don't get the same camaraderie over Skype.

And, after a while, Netflix does start to beckon...

But at the end of the day, it's the same work. Just not where you usually do it.

And it's about as simple and as complex as that. Although, being realistic, there are things you get in the office you can't at home.

Fortuitously, as is often the case, good ol tech's provided something of a bridge over these troubled waters. And being well versed in operating remote teams ourselves, we've put together as many apps, programs, tips, tools and hacks as we could think of to make your time working from home as productive as possible.

Now let's go. Time's a wastin'.

#### Communication

Communicating well is absolutely paramount when everyone's in different places. We use Slack for all internal comms at Hunted. In fact, I'd stop centimetres short of saying it's business-critical to us.

A Searchable Log of All Conversation and Knowledge.

If you don't use it, read Why Every Recruiter Should Have Slack and see whether you should.

Essentially it's Whatsapp for business. It takes the rigmarole out of organising a meeting over Outlook, and replaces the 'popping over to the desk' part of your job with a quick IM when you're working remotely.

And it comes with a whole suite of apps in the Slack app store to hack your work chat even further.

<u>Katella</u> – an "intelligent virtual assistant for your team" which sends your day plan first thing, finds out whether colleagues are available or not, and keeps on top of your To-Do List.

<u>Yala</u> – social media AI that helps you create 7 second videos, and schedules them to post on your social channels when your individual audiences are most active.

Calendar for <u>Gmail</u> and <u>Outlook</u> – manage your calendars from a chat window, sync your status, see your schedule, and respond to invitations.

<u>Zoom</u> – start, join, or record a video meeting within Slack, you can even screenshare to stay connected with your team.

<u>Polly</u> – gauge the opinions of team mates quickly without the need for protracted discussion, simply knock up a quick survey, send it, and see the results in real time.

<u>Zapier</u> – automate repetitive tasks with simple lines of command (like every time you receive an email attachment, convert it to a PDF without touching a button) to trim a bit of time off your remote working day.

<u>Giphy</u> – I told you it was WhatsApp for business, this program brings your slack messages to life by giving you access to Giphy's massive library of animated images.

#### **Emails**

Whether you're on Slack or not, I'd imagine you've got Outlook going in either a spare tab or a separate window. And if you spend a lot of time in your inbox, but haven't yet used any apps and programs to optimise that experience, these are for you.

<u>Spark</u> – a free app that prioritises your emails and only notifies you of the important or urgent stuff, in order to keep your inbox a bit quieter and reduce the amount you're distracted.

<u>Yesware</u> – with both Gmail and Outlook integrations, this tool tracks email open and reply rates, link clicks, attachment opens and presentation pageviews.

<u>Dropbox</u> – if you need to share a file with a colleague, don't bother emailing an attachment, sling your files in here and they're readily available and easy to find when you need them.

#### Meetings

Just because you aren't in the same building together doesn't mean any interaction with the team needs to be compromised.

WFH's a great way to identify meetings which really could've been an email, and which are truly vital. For those, there's plenty of resource available to you to keep communication flowing.

<u>Accompany</u> – recently acquired by Cisco, Accompany provides in-depth information on a company in an instant, saving you research and prep time ahead of a meeting.

<u>GoToMeeting</u> – a simple and effective way to host virtual meetings, set up a meeting room, email attendees a link, and make sure you look smart from the waist up.

<u>Houseparty</u> – a group video chat platform, the app notifies you when friends and colleagues are online and jump into a virtual face to face hangout.

<u>Phone Call Translator</u>— naturally there's a fee for this app, but it'll let you call anyone worldwide, in 30 popular languages, to any device.

<u>Meeting Owl</u> – over 20,000 companies use this product and it's easy to see why, a 360 degree camera makes your meetings a hoot and lets you reconnect with everyone in the room at once.

<u>Muzzle</u> – silences embarrassing notifications when you're sharing your screen, so the WhatsApp message from your other half doesn't pop up for your all to see.

<u>Scriberia</u> - offers a remote digital scribing service, which captures and distills meeting notes in a form that's easy to share.

#### **Remote Office Tools**

Mod cons from the office without having to step foot inside it. *Great*.

<u>Workfrom</u> – if you need to get out of the house but aren't sure where to get set up, this is a crowdsourced platform to help you discover the best places to work remotely in your city.

<u>Microsoft To-Do</u> – smart daily planning you can access anywhere, from the people who made all the other apps you use; integrates with them rather nicely, as you'd expect.

<u>Google Drive</u> – Or if you'd rather take advantage of a whole suite of products that do basically the same thing albeit with less functionality and more focus on user experience, el Goog have their own versions of Word, Excel, and PowerPoint, all free and accessible from your browser.

<u>Beamery</u> – a CRM for recruiters who spend time on their marketing activities, the platform has a big focus on candidate experience, using AI to evaluate performance, build your brand, convert passive leads and improve conversion rates, among many other features.

<u>Hinterview</u> – to record and share video interviews, engage with top candidates and introduce yourself to prospective clients without the need for endless calls and emails. <u>Check them out on Hunted.</u>

<u>Odro</u> – a video interview and messaging platform which increases the chances of reply ten fold, engages more talent, and helps you win more business. They're on Hunted too! <u>Take a look.</u>

<u>Wurkr</u> – work together from anywhere. A video platform that replicates your physical office – online. There's screen-sharing, messaging, always-on features, the ability for external guests and visibility over the whole virtual office.

<u>Leo</u> – Set up a collaborative virtual recruitment environment with this client relationship management tool and applicant tracking system. Onboard everyone; colleagues, candidates, hiring managers, agencies and clients. Free to use for six weeks if you sign up before May. <u>Have a peek</u>.

#### **Productivity**

It's one of the reasons companies give when asked why they haven't rolled out remote working across the board already, but when people aren't in the office, how do you make sure they're still productive? With these tools, that's how.

<u>15Five</u> – named after the 15 minutes it takes to complete a report and the five minutes it takes to read it, this gives either you or your team a macro analysis of performance each week.

<u>Todoist</u> – replacing your paper notebook is this smart to do list, which processes natural language to understand what priority your tasks are and when they're due.

<u>Any.do</u> – different programs work for different people, so while this is another digital to do list, you can access it from anywhere, including a smart speaker, and it comes with a really clean, simple interface.

<u>ClickUp</u> - full-featured project management tool with native time tracking that allows your team to stay in sync on projects, deliverables, tasks, and processes.

<u>Asana</u> – a project management tool to help you stay on top of priority tasks, the Chrome extension allows you to create a workflow from any web page and share it with team mates instantly.

<u>Timpler</u> – another powerful, simple task manager, this one helps collect your thoughts throughout the day, organise tasks and schedule work for the future.

OKRs App — OKRs are the new KPIs, in that it's a name for you to call 'targets and performance tracking', this app promises to make hitting them more likely by helping you stay on top of them.

<u>Droptask</u> – a project management tool that works by dragging and (as the name would suggest) dropping tasks into your workflow, it's a user-friendly way of seeing all the moving parts of your business in one place.

<u>Effortless</u> – a nice Mac app which will focus your mind, simply set your goal, set a time limit, and go for it.

<u>Slash</u>— a productivity app that forces you to do one thing at a time, useful if you're in the middle of something like a meaty search, get interrupted by a phone call, and usually struggle to get back to

what you were doing, this app'll sort you out.

<u>Collect</u> - a nice tool to request documents and data from your clients or your team. You can easily track responses and make sure you get everything back.

#### **Admin**

Oh you thought working from home meant less of this? Think again, my phone bashing friend.

Admin's only boring because you have to do it. But at least these tools will make it less of a hassle while you're working from home.

<u>Genius Scan</u> – an app to scan documents and convert them to PDFs on the go, good for expensing receipts, or converting CVs and cover sheets.

<u>DashMetrics</u> – provides a live metrics dashboard for your personal brand, helping you build your social presence and understand where to win online.

<u>Plume</u> – a multi-room wifi tool so you don't lose connection moving round your house, it tracks your movement and reprioritises bandwidth to keep you connected, even if you're say, in the living room, and all your housemates are streaming something on Netflix.

<u>Time</u> – an app to both see and show how you spend your time, it tracks your productivity but also doubles as a reporting tool, so you can prove how hard you're working away from the office.

<u>Toggl</u> – mostly used by creative types, developers, and freelancers to account for their time, all you do is start the timer and it automatically fills out a timesheet for you.

#### Content

If you aren't in the office, your ability to reach people just got all the more important. And more difficult.

Words are a great way to do that. And when the physical world's compromised, it makes sense to establish yourself in the digital one. So here's how.

<u>Morning Reader</u> – a website <u>and app</u> delivering top tech and blockchain news round the clock, useful for staying in the loop generally and for sourcing articles to share with your network.

<u>Writefull</u> – designed to augment research writing, Writefull compares and analyses anything you've written, lets you hear it being pronounced, and even translates text into English.

Otter.ai – I personally use this all the time, it's a free program that automatically transcribes speech, which is ordinarily good for capturing meetings, but use it to record all those conversations you have

with yourself and you could find you have a piece of original content, ready to share, that's already been (mostly) written for you.

<u>Enlight Quickshot</u> – a photoshop alternative for mobile, it's simpler to use than the desktop version, and means you can crank out quality vids without spending hours on them.

<u>Insense Stories Video Editor</u>— a free web-based tool that lets you upload video, trim it to fit Instagram, Facebook, or Snapchat stories, and then send to your social media pages.

<u>Trace</u>, by <u>Sticker Mule</u> – instantly remove the background on any image, for free.

<u>The Recruitment Rollercoaster Podcast</u> – a podcast brimming with ideas for your branding, and great to pop on over a well earned lunch break so you don't get too cabin feverish.

<u>Hemingway Editor</u> – for those moments you can't ask the marketing person to proof read something you've written, this website will tell you how to make your copy better.

<u>Weava Highlighter</u> - virtual "highlighter" to help you gather colour code and organize useful information you find digitally

Osmo Mobile – stop making shaky videos, get yourself a gimble and stabilise that camera for higher quality shoots. This one's £150 but there are plenty of alternatives too.

#### Wellbeing

Working from home has plenty of challenges. Most of which are logistical. Although hopefully you'll have negotiated some of them with a handy tech product or two.

We always say the number one tool you need to look after is yourself. And when you work remotely, it's also the number one tool you let slide.

It can be lonely, frustrating, and frankly depressing doing your job at your house. But it shouldn't be and doesn't need to. And these programs have all been designed with your wellbeing in mind.

<u>FreeMind</u> - Awarded winner of best meditation/mindfulness app 2019 by Health & Wellbeing magazine, FreeMind is not an ordinary meditation app. FreeMind helps you to manage your mindset, through powerful and inspirational guided meditations that are built on the three key pillars of all success and happiness: *Peace, Power* and *Purpose*. The meditations are further supported by music from film composers and professional musicians who create incredible cinematic soundtracks to make it more enjoyable and much more powerful. Plenty of FREE meditations. Click to download for <u>iPhone</u> or <u>Android</u>.

<u>Headspace</u> – one of the first mainstream meditation apps to hit the market, and one of the most enduringly successful, with routines you can do anytime, anywhere.

<u>Calm</u> – Headspace's slightly more expensive cousin, with this app you can have celebrities read you stories to help you sleep, or take advantage of over 100 guided meditations, from Never Meditated In My Life level exercises, right the way up to more advanced stuff.

<u>Muse</u> – Muse, the brain-sensing headband has a free <u>app</u> that you can use on its own if you don't have the headband.

<u>Sanvello</u> – based on Cognitive Behavioural Therapy (CBT) this app tracks your mood, and helps you reframe the way you think about things and alter your behaviour accordingly.

<u>Sleep Cycle</u> – put your phone on your bedside table before bed and this app detects motion in the room during the night, which it uses to determine when you're enjoying a lighter sleep cycle, waking you up at the most pleasant time.

#### Family and working from home

#### Family life:

Keeping the kids occupied while you are all at home, and not letting their education slip, can be hard work. There are lots of free educational resources and some that have been opened up specifically to help with the coronavirus issue in this list.

These have been loosely broken down into two sections the first organised according to subject specific resources (ART, History etc.) and the second arround levels of study (Primary, GCSE, 'A' Level)

#### Subject Specific resources

#### **General Education**

BBC Learning <a href="http://www.bbc.co.uk/learning/coursesearch/">http://www.bbc.co.uk/learning/coursesearch/</a>

• This site is old and no longer updated and yet there's so much still available, from language learning to BBC Bitesize for revision. No TV licence required except for content on BBC iPlayer.

National Geographic Kids <a href="https://www.natgeokids.com/uk/">https://www.natgeokids.com/uk/</a>

Activities and quizzes for younger kids.

Crash Course <a href="https://thecrashcourse.com/">https://thecrashcourse.com/</a>

• YouTube videos on many subjects

Crash Course Kids <a href="https://www.youtube.com/user/crashcoursekids?app=desktop">https://www.youtube.com/user/crashcoursekids?app=desktop</a>

• As above but targeted to a younger audience

UK Parliament learning <a href="https://learning.parliament.uk/resources/">https://learning.parliament.uk/resources/</a>

• The UK parliament learning resource section

#### Maths resources

Khan Academy <a href="https://www.khanacademy.org/">https://www.khanacademy.org/</a>

• Especially good for maths and computing for all ages but other subjects at Secondary level. Note this uses the U.S. grade system but it's a mostly common material.

Prodigy Maths <a href="https://www.prodigygame.com/">https://www.prodigygame.com/</a>

• Is in U.S. grades, but good for UK Primary age.

Beast Academy (Math) <a href="https://beastacademy.com/">https://beastacademy.com/</a>

Maths Genie <a href="https://www.mathsgenie.co.uk/gcse.html">https://www.mathsgenie.co.uk/gcse.html</a>

• GCSE specific maths help

Onmaths: https://www.onmaths.com/

• GCSE based maths revision

Corbett Maths: <a href="https://corbettmaths.com/">https://corbettmaths.com/</a>

GCSE based maths revision.

#### **English Language and Literature**

Project Gutenberg <a href="https://www.gutenberg.org/">https://www.gutenberg.org/</a>

Collection of free books out of copyright.

Free childrens classics PDFs and Audiobooks https://www.researchify.co.uk/audiobooks.html

Read great Literature

https://readgreatliterature.com/how-to-find-great-literature-online-for-free/

Bibliomania http://www.bibliomania.com/

• Free literature including study guides

Manybooks.net https://manybooks.net/

• Lots of ebooks 100% free

Open Library https://openlibrary.org/

• Lots of free books

IT

Blockly <a href="https://developers.google.com/blockly">https://developers.google.com/blockly</a>

• Visual programming language, similar to scratch

Scratch <a href="https://scratch.mit.edu/">https://scratch.mit.edu/</a>

• Creative computer programming

Tynker <a href="https://www.tynker.com/">https://www.tynker.com/</a>

Coding for Kids

Hour of code https://hourofcode.com/uk

• Learn the basics of coding

Lightbot <a href="https://lightbot.com/flash.html">https://lightbot.com/flash.html</a>

• Fun coding based game (flash Based)

Code Combat <a href="https://codecombat.com/">https://codecombat.com/</a>

• Learn Coding through gaming - for secondary school learners

Cyber School <a href="https://www.cyberschool.ac/">https://www.cyberschool.ac/</a>

Online Cyber Security lessons aimed at primary and secondary school

#### Languages

Duolingo <a href="https://www.duolingo.com/">https://www.duolingo.com/</a>

• Learn languages for free. Web or app.

Memrise

https://www.memrise.com/de/courses/german/english/https://www.memrise.com/courses/english/ (link did not worok before)

• Courses for languages

BBC Languages <a href="http://www.bbc.co.uk/languages/French Teacher.net">http://www.bbc.co.uk/languages/French Teacher.net</a>

https://www.frenchteacher.net/free-resources/samples/

#### Science & Technology

Mystery Science <a href="https://mysteryscience.com/">https://mysteryscience.com/</a>

The Kids Should See This <a href="https://thekidshouldseethis.com/">https://thekidshouldseethis.com/</a>

• Wide range of cool educational videos

Crest Awards <a href="https://www.crestawards.org/">https://www.crestawards.org/</a>

• Science awards you can complete from home.

iDEA Awards <a href="https://idea.org.uk/about">https://idea.org.uk/about</a>

• Digital enterprise award scheme you can complete online.

Tinkercad <a href="https://www.tinkercad.com/">https://www.tinkercad.com/</a>

All kinds of design and making.

Anyone studying A-Level Chemistry will find this website really helpful for learning online https://www.chemguide.co.uk/

#### **History**

Big History Project <a href="https://www.bighistoryproject.com/home">https://www.bighistoryproject.com/home</a>

Aimed at Secondary age. Multi disciplinary activities.

The historical society (twentieth century History)

https://www.history.org.uk/secondary/resource/9713/exploring-and-teaching-twentieth-century-history

#### **Virtual Tours:**

12 museum tours online

https://www.travelandleisure.com/attractions/museums-galleries/museums-with-virtual-tours

• List of virtual museum tours

National Gallery: <a href="https://www.nationalgallery.org.uk/visiting/virtual-tours">https://www.nationalgallery.org.uk/visiting/virtual-tours</a>

Courtauld Art Gallery: https://courtauld.ac.uk/gallery/about/3d-gallery-virtual-tour

Museum of London:

https://www.museumoflondon.org.uk/about-us/business-services/venue-hire/museum-london/3d-tour

Museum of Science and Industry:

https://www.spinoo.uk/locations/manchester/museum-of-science-and-industry-360-virtual-tour/

Natural History Museum: <a href="https://artsandculture.google.com/partner/natural-history-museum">https://artsandculture.google.com/partner/natural-history-museum</a> A Tour around Gelligaer Roman Fort

http://www.caerphilly.gov.uk/romanfort/en/learning\_zone/teachers\_resources.html

Virtual Tours on Google Arts & Culture <a href="https://artsandculture.google.com/partner?hl=en">https://artsandculture.google.com/partner?hl=en</a>

Virtual Field Trips with Links

https://docs.google.com/document/d/1SvIdgTx9djKO6SjyvPDsoGlkgE3iExmi3qh2KRRku\_w/preview?fbclid=lwAR2lN47dK-NtjWUJUPchpdxJSS\_kvqLn2kTa\_Oa3g1WWvEIZGiEEZ1J4KoQ&pru=AAABcQQzAQc\*j\_OXW40DQiYeT7z8bagfiA

#### Geography

Geography Games <a href="https://world-geography-games.com/world.html">https://world-geography-games.com/world.html</a>

Geography gaming!

Nat Geo Kids <a href="https://kids.nationalgeographic.com/">https://kids.nationalgeographic.com/</a>

• Geography fun for kids.

National Geographic <a href="https://www.nationalgeographic.com/Top Websites and resources for geography">https://www.nationalgeographic.com/Top Websites and resources for geography</a>

https://tutorful.co.uk/blog/learning-geography-useful-websites-and-resources-that-will-rock-your-world#BestGeographyYouTubeChannels

Project Noah <a href="https://www.projectnoah.org/">https://www.projectnoah.org/</a>

• A mix of geography and wildlife.

Seterra <a href="https://online.seterra.com/en/p/corona-support">https://online.seterra.com/en/p/corona-support</a>

Opening up free resources during Covid 19

Resistance in the rainforest film festival

https://pulitzercenter.org/event/online-environmental-film-festival-resistance-rainforest

Watch the movies from the festival online

The national Trust <a href="https://www.nationaltrust.org.uk/">https://www.nationaltrust.org.uk/</a>

#### ART

The Artful Parent <a href="https://www.facebook.com/artfulparent/">https://www.facebook.com/artfulparent/</a>

• Good, free art activities

Red Ted Art https://www.redtedart.com/

• Easy arts and crafts for little ones

The Imagination Tree <a href="https://theimaginationtree.com/">https://theimaginationtree.com/</a>

• Creative art and craft activities for the very youngest.

10 free online art courses

https://www.artsy.net/article/artsy-editorial-10-free-online-courses-help-jumpstart-creativity

View classical paintings online <a href="https://www.flickr.com/photos/91590072@N04/">https://www.flickr.com/photos/91590072@N04/</a>
The walters art museum <a href="https://thewalters.org/experience/exhibitions/">https://thewalters.org/experience/exhibitions/</a>
Rob Biddulph <a href="https://twitter.com/RobBiddulph">https://twitter.com/RobBiddulph</a>

Draw along videos

Google arts & Culture https://artsandculture.google.com/

#### **MUSIC**

Duet yourself <a href="https://www.facebook.com/groups/560884704783731/?ref=share">https://www.facebook.com/groups/560884704783731/?ref=share</a>

• An online virtual community choir

Jambase couch tour alert https://www.jambase.com/collection/couch-tour-alert

• A list of announcements of virtual concerts

Billboard live streaming concerts (updating) -

https://www.billboard.com/articles/columns/pop/9335531/coronavirus-quarantine-music-events-online-streams

A list of bigger concerts livestreaming

Allarts.org https://allarts.org/2020/03/5-full-length-performances-available-to-stream-for-free/

#### **Activity based**

Nature Detectives <a href="https://naturedetectives.woodlandtrust.org.uk/naturedetectives/">https://naturedetectives.woodlandtrust.org.uk/naturedetectives/</a>

- A lot of these can be done in a garden, or if you can get to a remote forest location! Blue Peter Badges <a href="https://www.bbc.co.uk/cbbc/joinin/about-blue-peter-badges">https://www.bbc.co.uk/cbbc/joinin/about-blue-peter-badges</a>
  - If you have a stamp and a nearby post box.

Activities to do with kids while parents work remotely:

 $\frac{https://docs.google.com/spreadsheets/d/1KCFnWreu4v7VoO3NbgP-Qcq2LyE1FvliYSoiTLRY7Qg/e}{dit?usp=sharing}$ 

Google expeditions - https://edu.google.com/products/vr-ar/expeditions/

• VR expeditions in VR & AR

#### **Level Specific Links**

Younger learners

#### **General education & Games**

Paw Print Badges <a href="https://www.pawprintbadges.co.uk/">https://www.pawprintbadges.co.uk/</a>

• Free challenge packs and other downloads. Many activities can be completed indoors. Badges cost but are optional.

Cbeebies Radio <a href="https://www.bbc.co.uk/cbeebies/radio">https://www.bbc.co.uk/cbeebies/radio</a>

• Listening activities for the younger ones.

Oxford Owl for <a href="https://www.oxfordowl.co.uk/for-home/">https://www.oxfordowl.co.uk/for-home/</a>

• Lots of free resources for Primary age

Toy Theater <a href="https://toytheater.com/">https://toytheater.com/</a>

Educational online games

Starfall <a href="https://www.starfall.com/h/">https://www.starfall.com/h/</a>

• American kindergarten educational site

Fun Brain https://www.funbrain.com/

Fun Games

PBS Kids <a href="https://pbskids.org/">https://pbskids.org/</a>

• Games for young ones

Highlights Kids <a href="https://www.highlightskids.com/">https://www.highlightskids.com/</a>

Educational activities for younger learners

#### Maths

Splash Learn <a href="https://www.splashlearn.com/">https://www.splashlearn.com/</a>

• Basic maths games

CoolMath4Kids <a href="https://www.coolmath4kids.com/">https://www.coolmath4kids.com/</a>

Maths games for kids

Math Game Time <a href="http://www.mathgametime.com/">http://www.mathgametime.com/</a>

• Maths games for kids

#### **Science**

Science Kids <a href="http://www.sciencekids.co.nz/">http://www.sciencekids.co.nz/</a>

Fun Science and technology for kids.

Switch Zoohttps://www.switchzoo.com/

Animals and nature

#### Reading

Seussville https://www.seussville.com/

Reading fun with Dr Seuss

Turtle Diary <a href="https://www.turtlediary.com/">https://www.turtlediary.com/</a>

• Word games - Literacy

Unite For Literacy <a href="https://www.uniteforliteracy.com/">https://www.uniteforliteracy.com/</a>

Basic literature/reading for young kids

Lieractive <a href="http://www.literactive.com/Home/index.asp">http://www.literactive.com/Home/index.asp</a>

• Basic literature/reading for young kids

Story Time Online <a href="https://www.storylineonline.net/">https://www.storylineonline.net/</a>

• Collections of stories online

#### **Key Stages**

Scholastic Classroom <a href="https://classroommagazines.scholastic.com/support/learnathome.html">https://classroommagazines.scholastic.com/support/learnathome.html</a>

• Scholastic has created a free learn-from-home site with 20+ days of learning and activities.

DK Find Out <a href="https://www.dkfindout.com/uk/">https://www.dkfindout.com/uk/</a>

Activities and quizzes

Twinkl <a href="https://www.twinkl.co.uk/">https://www.twinkl.co.uk/</a>

• This is more for printouts, and usually at a fee, but they are offering a month of free access to parents in the event of school closures.

BBC Bitesize: <a href="https://www.bbc.co.uk/bitesize">https://www.bbc.co.uk/bitesize</a>

Subjects specific help across all Key Stages

#### GCSE

Seneca https://www.senecalearning.com/

• For those revising at GCSE or A level. Tons of free revision content. Paid access to higher level material.

British Council https://www.britishcouncil.org/school-resources/find

Resources for English language learning

BBC Bitesize: <a href="https://www.bbc.co.uk/bitesize">https://www.bbc.co.uk/bitesize</a>

GCSE Help

Researchify <a href="https://www.researchify.co.uk/">https://www.researchify.co.uk/</a>

• Online research search engine for children

#### A'Level

Seneca <a href="https://www.senecalearning.com/">https://www.senecalearning.com/</a>

 For those revising at GCSE or A level. Tons of free revision content. Paid access to higher level material.

Free online Sociology courses <a href="https://alison.com/courses/sociology">https://alison.com/courses/sociology</a>

#### **Apprenticeships**

Codecademy <a href="https://www.codecademy.com/learn">https://www.codecademy.com/learn</a>

Online coding tutorials

#### **Adult education & CPD**

Futurelearn <a href="https://www.futurelearn.com/">https://www.futurelearn.com/</a>

• Free to access 100s of courses, only pay to upgrade if you need a certificate in your name (own account from age 14+ but younger learners can use a parent account).

Openlearn <a href="https://www.open.edu/openlearn/">https://www.open.edu/openlearn/</a>

Free taster courses aimed at those considering Open University but everyone can access
it. Adult level, but some e.g. nature and environment courses could well be of interest to
young people.

Ted Ed <a href="https://ed.ted.com/">https://ed.ted.com/</a>

**Educational Ted Videos** 

#### **YouTube learning Channels:**

- Crash Course Kids <a href="https://www.youtube.com/user/crashcoursekids">https://www.youtube.com/user/crashcoursekids</a>

Science videos

- Science Channel <a href="https://www.youtube.com/user/ScienceChannel">https://www.youtube.com/user/ScienceChannel</a>

Science Videos

- SciShow Kids https://www.youtube.com/user/scishowkids

Science Videos for kids

- National Geographic Kids

https://www.youtube.com/channel/UCXVCgDuD\_QCkI7gTKU7-tpg

- Geography Focus <a href="https://www.youtube.com/channel/UC8HYERScBt-e0kV0fpe0asg">https://www.youtube.com/channel/UC8HYERScBt-e0kV0fpe0asg</a>
- TheBrainScoop <a href="https://www.youtube.com/user/thebrainscoop">https://www.youtube.com/user/thebrainscoop</a>

Chicago Museum video channel

- SciShow <a href="https://www.youtube.com/user/scishow">https://www.youtube.com/user/scishow</a>

Science Videos for secondary learner

- Kids Learning Tube <a href="https://www.youtube.com/channel/UC7EFWpvc1wYuUwrtZ\_BLi9A">https://www.youtube.com/channel/UC7EFWpvc1wYuUwrtZ\_BLi9A</a>
  General education
- Geeek Gurl Diaries <a href="https://www.youtube.com/user/GeekGurlDiaries">https://www.youtube.com/user/GeekGurlDiaries</a>
  Technology, coding videos
- Mike Likes Science <a href="https://www.youtube.com/user/comaniddy">https://www.youtube.com/user/comaniddy</a> Science inspired music videos
- Science Max <a href="https://www.youtube.com/channel/UCbprhISv-0ReKPPyhf7-Dtw">https://www.youtube.com/channel/UCbprhISv-0ReKPPyhf7-Dtw</a>
  Science Experiments
- SoulPancake <u>https://www.youtube.com/user/soulpancake/about</u> Human experience
- Mr Bruff English Videos: https://www.youtube.com/user/mrbruff

#### **Psychology**

#### Focus:

Why a tomato shaped kitchen timer is a great productivity tool. This can also link to physical health. Working from home can be way more sedentary. use the 5 minute breaks to get up and have a walk. If you monitor step count, then try to keep this at the same level as when in the office. This will benefit mental and physical health too. - <a href="https://en.wikipedia.org/wiki/Pomodoro Technique">https://en.wikipedia.org/wiki/Pomodoro Technique</a>

A useful tool for blocking distractions during working hours. If you're sitting where you would normally be looking extensively at Social media during your down time, the temptation may be strong when you should be working. This will stop you from looking at sites you know will hamper your productivity. <a href="https://getcoldturkey.com/">https://getcoldturkey.com/</a>

#### Psychology:

#### Links:

Understand unwritten or 'psychological' contracts -

https://www.alchemyformanagers.co.uk/topics/6ixdhhPwDvZFjsZc.html

Meetings and managers - <a href="https://www.inc.com/jason-fried/excerpt-easy-on-the-mms.html">https://www.inc.com/jason-fried/excerpt-easy-on-the-mms.html</a>

Two links from AIG over approaching the 'softer' side of remote working:

http://influence.appliedinfluencegroup.com/post/102g1ba/influencing-in-isolation-practical-advice-for-succeeding-in-a-changing-environme

http://influence.appliedinfluencegroup.com/post/102e4jy/practicing-reciprocity

Working from home - "Reduce the guilt" <a href="https://www.youtube.com/watch?v=FaXvQdj74XM">https://www.youtube.com/watch?v=FaXvQdj74XM</a> 5 tips when working from home:

https://www.psychologytoday.com/gb/blog/digital-leaders/202003/5-tips-working-home-amid-covid-19

#### Mental Health:

#### Top tips for managing Coronavirus anxiety:

- Wash your hands and reduce time spent in public
- Moderate your news intake, limit exposure to mass hysteria online
- When working from home or in self-isolation, arrange your space so that it's calming
- Practice deep breathing exercises or other methods of meditation
- Reach out for help: your mental health is important
- If you are struggling, you can use the Crisis text helpline on: 741741 (UK only)

## Mental Health Blogs:

https://oakwoodtraining.co.uk/coronavirus-and-my-wellbeing/

https://oakwoodtraining.co.uk/agilehomeflexible-working-increase-risk/

https://hoxby.com/blog/remote-working-coronavirus-mental-health

Forbes - 9 ways to stay positive during the Coronavirus Pandemic

https://www.forbes.com/sites/williamarruda/2020/03/15/9-ways-to-stay-positive-during-the-coronavirus-pandemic/#646c9f195a8e

Mental Health considerations during COVID-19 Outbreak statement from WHO

https://www.who.int/docs/default-source/coronaviruse/mental-health-considerations.pdf

MIND Coronavirus and wellbeing

https://www.mind.org.uk/information-support/coronavirus-and-your-wellbeing/

Annamathur.com dealing with coronavirus anxiety

https://www.annamathur.com/dealing-with-coronavirus-anxiety/

#### **Burn-out**

People who work too hard -

https://www.inc.com/jason-fried/excerpt-true-challenge-of-remote-workers.html

Avoid burnout, Four Burners theory - <a href="https://jamesclear.com/four-burners-theory">https://jamesclear.com/four-burners-theory</a>

#### General:

General 1-page guide to Collaboration -

https://mmitii.mattballantine.com/2018/02/01/a-one-page-guide-to-collaboration/

#### Mental health:

## **Big White Wall**

Categories: Mental health, Online community

Free Big White Wall is an online community for people who are stressed, anxious or feeling low. The service has an active forum with round-the-clock support from trained professionals. You can talk anonymously to other members and take part in group or one-to-one therapy with therapists. This app has been updated and is currently under reassessment.

#### Catch It

Category: Mental health

Learn how to manage feelings like anxiety and depression with Catch It. The app will teach you how to look at problems in a different way, turn negative thoughts into positive ones and improve your mental wellbeing. This app is currently under reassessment for Data Protection following changes introduced by GDPR.

## Sleepio

Categories: Sleep, Mental health

Free in some areas

Sleepio is an online sleep improvement programme for people living in Oxfordshire, Berkshire and Buckinghamshire. It has been clinically proven to help you fall asleep faster, stay asleep through the night, and give you more energy during the day if you follow the programme correctly. The programme is based on Cognitive Behavioural Therapy for insomnia (CBTi). You can use it to learn cognitive techniques to help tackle the racing mind and behavioural strategies to help reset sleeping patterns naturally, without relying on sleeping pills.

## **Student Health App**

Categories: Healthy living, Mental health

Free

The Student Health App provides easy access to more than 900 pages of reliable health information all in one place. The content has been created for university students by NHS doctors and is regularly updated. Use the app to reduce your worries, feel more confident and get the support you need at what can be a challenging time for any student.

#### **USA:**

## https://www.suicidepreventionapp.com/

The Suicide Prevention App is provided and operated by ISD Innovations, Inc., a California based federally recognized 501(c)(3) nonprofit organization dedicated to influencing, supporting, developing and designing projects and programs to advance social, physical and mental wellness. Apps updated, free for everyone, and without annoying adds that interrupt the experience.

https://www.linkedin.com/posts/turnpenny\_wfh-workingathome-flexibleworking-activity-6645311875875692544-1JJN

### Managing teams remotely when you are not used to it

Something to mitigate this: <a href="http">http</a>(all boils down to trust, or how to accept the need to implicitly trust, even if it might not have developed yet). On a side note - why do we not already trust our teams already?!

#### 5 ways to improve communication in remote teams

These tips are taken from a research publication from MIT Sloan, the entire article is available for reading via a shared Google Drive link.

## Tip 1 - Match the technology to the task

A team's communication tasks likewise vary in complexity, depending on the need to reconcile different viewpoints, give and receive feedback, or avoid the potential for misunderstanding. The purpose of the communication should determine the delivery mechanism.

So carefully consider your goals. Use leaner, text-based media such as email, chat, and bulletin boards when pushing information in one direction — for instance, when circulating routine information and plans, sharing ideas, and collecting simple data. Web conferencing and videoconferencing are richer, more interactive tools better suited to complex tasks such as problem-solving and negotiation, which require squaring different ideas and perspectives.

## Tip 2 - Make intentions clear

Intentions get lost in translation for several reasons:

People tend to be less guarded and more negative in writing.

When we cannot see the response of the person receiving the message, it's easier to say things we would not say in person.

Negativity goes both ways.

People on the receiving end of written communication tend to interpret it more negatively than intended by the sender. Emotions are expressed and received mostly through nonverbal cues, which are largely missing from text-based communication.

• People read with different lenses.

In written messages, we often assume that others will focus on the things we think are important, and we overestimate the extent to which we have made our priorities clear. Unfortunately, it's easy for critical information to get overlooked.

To prevent these biases from causing problems on your team, ensure that you are crystal clear about your intentions.

## Tip 3 - Stay in sync

When team members don't interact face to face, the risk of losing touch and getting out of step is greater. This can happen for a number of reasons.

First, when teams are not colocated, it's more difficult to tell when messages have been received and read, unless receipt is specifically acknowledged.

Second, communication failures can lead to uneven distribution of information among team members. Individuals might be excluded from an important team email by mistake,

Third, the lack of frequent in-person contact can create an out-of-sight, out-of-mind effect in which team members become distracted by local demands and emergencies and forget to keep their distant teammates informed.

## Tip 4 - Be responsive and supportive

Trust between teammates in the same workspace is influenced to a large extent by familiarity and liking; however, in dispersed teams, people must signal their trustworthiness by how they work with others on a task. To help develop trust on a virtual team, encourage everyone to respond promptly to requests from their teammates, take the time to provide substantive feedback, proactively suggest solutions to problems the team is facing, and maintain a positive and supportive tone in communications.

## Tip 5 - Be open and inclusive

Virtual tools reduce the social cues that help team members bond, which can diminish motivation to share ideas and information. People may also hold back when they can't directly observe teammates' reactions to their contributions.

To reap the benefits of your virtual team's diversity, focus on communicating as openly and inclusively as possible. Involve the whole team in important communications and decisions. Actively solicit perspectives and viewpoints from all team members,

#### LINK TO THE FULL ARTICLE:

This link contains the following two documents

- 1. 5 Ways to improve communication in virtual teams
- 2. Leading Remotely

https://drive.google.com/drive/folders/1RVvMoEQO\_4BO80o-AR3twB737wAUCy9O?usp=sharing

## Checklist:

- Trust factor (CK)
- Neglect vs Overbearing
- How to check in versus diarising formal stuff (CK)
- Regular touchpoints daily ceremonies to say hello (CK +1)
- Setting expectations do your teams know when they are expected to be available to each other?
- Presence now we are connected all the time, presence indicators can be less useful, but setting a precedent about how this is used can help. Using this shift in way of working to mitigate the widespread 'presenteeism' that plagues many offices let staff get work done in the most productive way for THEM.
- Do you expect your teams to be "dressed for business" on internal calls? What is the done thing when on video calls with customers? It might be best to relax formal dress codes during this time.

## Importance of cultural change for remote working teams:

https://hoxby.com/blog/coronavirus-remote-working

## Agile and Scrum for working in remote teams

Adoption of Agile and Scrum techniques even on a small scale will help with communication, accountability, task management and focus. You don't need to go full blown agile to achieve results.

For example, a daily stand up call with a team helps focus efforts, each person speaks in turn answering these three questions:

- 1. What did I do yesterday?
- 2. What am I doing today?
- 3. What might stop me achieving what I want to do today?

Use a KanBan board if appropriate so there is clear sight of what's to do, what's in progress and what has been done - physical and virtual KanBan boards are options and in many cases using both achieves the best outcome.

Overview of some Agile techniques here:

https://www.cio.com/article/3156998/agile-project-management-a-beginners-guide.html

A daily standup call may not work in a flexible working environment. One method which is effective in our experience as a remote working team is to have a communication channel in your chosen platform (ie Slack) which is purely for daily feedback. A #huddle channel where people post what they achieved today and what they're planning to do the next working day helps to provide essential feedback to line managers and team members alike, whilst also ensuring focus on activities going forward.

## Articles:

'Forming, norming, performing' for remote teams: https://blog.insynctraining.com/adapting-tuckmans-model-for-global-virtual-teams

Remote Work: <u>Intro</u> (Events, Economy, Experiences, Policies, Environment, Stats, Sources), <u>Guide</u> (Remote Scale, Challenges, Benefits, Principles, Tooling, Hiring and Staffing, Onboarding, Culture,, Accountability, Communication, Collaboration, Timezones)

## **Publications:**

Build a remote company culture:

https://shift.infinite.red/six-ways-to-build-a-strong-remote-company-culture-df0a49b2f549

Remote working book: <a href="https://basecamp.com/books/remote">https://basecamp.com/books/remote</a>

https://www.readyforremote.com/

Free ebook on remote team management: <a href="https://mailchi.mp/infinitered/manifesto">https://mailchi.mp/infinitered/manifesto</a>

Tips for remote working with Google's suite of tools:

https://www.cloudshedtraining.co.uk/single-post/2020/03/10/Five-top-tips-for-working-remotely-with-G-Suite

## Leadership and remote teams

## Being a resilient leader in difficult times:

## The Six Pillars of Resiliency:

#### Vision

This is all about ensuring you are clear about your purpose and goals. Then ensuring you are authentic.

#### Vitality

You need to ensure you have enough energy by exercising, correct diet, enough sleep and using mindfulness.

#### Support

Having the right support in place will ensure you boost your resiliency. This comes from other leaders, peers and your network.

### Composure

We are always in control of how we feel! Building your self awareness and self control is a key element of resilience.

#### **Persistence**

Your tenacity, optimism and bouncebackability all come into play here, supported by all the other elements.

#### **Decision Making**

How you solve problems, take action and move forward is key to your success. You need to build your toolkit.

## Remote working framework for team leaders:

Excel spreadsheet to guide you through the first and additional weeks of remote working: <a href="https://drive.google.com/open?id=1UZqD6VJjsZS\_EvWAGboVpjXNC08KNUPP">https://drive.google.com/open?id=1UZqD6VJjsZS\_EvWAGboVpjXNC08KNUPP</a>

## How to Design Powerful Rituals for Successful Distributed Companies

Because distributed business management doesn't really differ from brick-and-mortar business management, let's focus on how distributed team management differs from that of a co-located staff. Implementing these regular habits will ensure that communication, culture, and unity stay strong within your team, regardless of where you're all located.

## **Daily Rituals**

**Team Standups**. To ensure your team feels connected and supported, it's important to quickly check in with each member at least once daily. Some teams like to have a casual standup conference call, while others prefer an agile scrum on Slack. How you do it isn't important, but gauging accountability and tracking progress is. (Tip: Here at Yonder, we use an automated slackbot and love it!)

**Catch up on email.** Avoid future "Have you followed up on this, yet?" emails by encouraging all of your team members to zero out their inbox at the end of each workday. Trust us, your clients and vendors will notice and appreciate your team's accessibility!

**Plan your tomorrow.** This tried and true productivity method is easy to integrate into your team's daily routine with a slackbot.

## Weekly Rituals

Casual Chats. Remote employees may need to be reminded that they work and interact with real human beings. Make sure to integrate efficient (but sincere) personal conversations into your work week by asking about kids, pets, trips, hobbies, or anything else that is exciting or unique about your coworkers. If you're not "naturally blabby," block a quick one-on-one chat with each of your team members into your calendar or randomly pair employees with each other (including yourself) to connect during a scheduled time.

**Live Meetings**. Every team, regardless of size, should come together at least once a week to report, plan, celebrate, and problem solve. How you connect (phone, video, in-person, or other) isn't very important, but uniting over shared experiences or goals is.

**A Celebration**. Recognize another stretch of a job well done with a celebration of some kind. You can start simple with extra compliments on Slack, then eventually graduate into Friday afternoon parties or breaks. Fun goals, like this, often make it worth getting through a tough few days and recharges everyone for the next week.

## **Monthly Rituals**

**Progress Reports**. Voluntarily providing updates communicates trust and confidence, so make sure to offer some kind of reporting to your followers, including progress summaries, important news, and forecasting for the next month. It's up to you to decide whom to share these reports - just your team, a department, the whole company, or even your entire community. Again, the message is more important than the medium, so don't get too caught up in format or distribution tools.

**Unprofessional Activity**. Forget about work and deadlines and clients for a minute and just do something outrageously fun or fulfilling together. Some teams host a Fitbit challenge, slack book club, or

happy hour video call to enjoy together. Be creative. Tap into your company's branding or common interests and goals for inspiration. This will not only support your company's mission, but strengthen it.

**Temperature Gauges.** Check in on your team members one-by-one to get an idea of how they're doing in general. Think of it as an agile scrum, but for their big picture: Are you satisfied with your progress and accomplishments this month? What blocks are you noticing that are hindering your creativity? What can I do that might help you accomplish your goal for next month? If you choose to share responses publicly, make sure to follow up your posted response with a private message to display individual concern.

## Quarterly, Semi-Annually, or Annually

**Employee Evaluations.** During standups and meetings, topics are usually discussed on a micro-scale, so this is a good opportunity to zoom out and look at the big picture of each worker's progress, satisfaction, concerns, and goals. To encourage transparency, create a casual and comfortable environment, be open to any responses (positive or negative), and be as honest and compassionate as you expect them to be with you.

**Personal Gifts.** Remind your team about how much you appreciate their work and value your professional relationship with them by sending them a little something every now and then. Budget these into your necessary expenses, so if a special occasion pops up or morale seems to sink, you won't have an excuse to hold back.

Company Retreats. You already know how important retreats are to the culture, workflows, and communication of a team, so we don't need to be redundant here. Suffice it to say, this is a crucial investment for the emotional and logistical functions of your team. Have fun, work hard, and watch the incredible impact that it will have on your staff when you return. Trust us.

Establishing rituals with your team might be the most direct path to becoming a more engaged and productive remote leader. With consistent habits and rituals, you will notice a higher rate of employee satisfaction and a more positive vibe to your company culture.

What happens when the tech fails... plans C and D

## What now... what next?

At the point that we're working remotely because it's part of business continuity plan, then we are already on Plan B. So what comes next? How do we build contingency into remote working?

Disaster Recovery plan - review your existing disaster recovery procedures. Are they up to date? When were they last tested? In the event that offices are closed and empty for long periods security may become a risk. Is your data securely off site?

### What might your tech fail?

Stress test your remote connectivity. You may have several users that already have Private Network (VPN) or other methods to remotely access your internal network - but how many people will it sustain simultaneously? Cheaper SMB routers will struggle to manage more than single digit number of connections. The slightly more advanced and commonly found Draytek 2860 router for example will support 32 simultaneous VPN connections.

Test the capability. For example, set aside two days for immediate remote working only. On day one, have all employees with existing capability work from home to ensure that the remote infrastructure is capable of dealing with that amount of traffic. On day two (after you have equipped remaining staff with the capability) have all employees work from home to fully stress your remote capability. There should be a suitable gap between the two days to enable day two to be a success (this maybe equipping some desktop/WYSE based users with laptops for example, or allowing users to use their home kit via a VDI session and writing clear instructions for use), there is no better test than actually doing it - best to test it than assume - best to test it before you must invoke a work from home policy. Start this process now.

Similarly your remote software may have limitations on licensing for the number of simultaneous users. Ask your IT provider/administrator to check your hardware limitations and software licenses. Whilst they're at it, check the router configuration is up to date and supported - VPN and security standards are updated regularly so ensure you're confirming to the latest specifications.

Your office connectivity will also need good, high speed connectivity to support many remote working tools such as remote desktop. Consider that a remote desktop connection requires approx 1.5Mbps to operate well. Typical modern Fibre To The Cabinet (FTTC) lines run at a maximum of 80Mbps download and 20mpbs upload (data FROM your office), many SMB connections are slower than this. If you're limited by a 20Mb upload speed you will be able to support a maximum of 13/14 full screen remote desktop connections, less if each of those users is also using the internet on their machine in the office. Check with your IT administrator what your maximum theoretical bandwidth limit is to determine how many users can be supported.

## **Information Security Considerations**

What information are your people working with and is their home environment suitable? Privacy - are your remote calls recorded etc and are people aware of that? Unless you have your own secure office space - be mindful of little eyes and ears wandering in and hearing, seeing, picking up information that could be critically sensitive.

- Are your IT policies up to date to include business rules and expectations around handling of data, handling login credentials, customer data etc.
- Run a security audit to ensure the credentials to be used by your external users are strong ideally enforce 2FA (two factor authentication) by utilising 2FA mobile applications or dongles.
- Ensure the mobile or remote access device has all security patches applied and up to date OS updates. (These may not work if your update servers are only configured to work whilst in the office).
- For new devices purchased, decide whether to enable file encryption this will ensure your data is safe in the event of a lost device as the drive cannot be read if removed from the machine.
- Building on the above point, consider whether remote wiping/'nuking' of devices is available or worth making mandatory. (Prevents stolen devices being used as a source of your sensitive data / data of your clients)
- Does your organisation have any policy, procedural or statutory obligations arising from any company ISO27000 or IASME Certification, or handling any Official classification of information or other similar Information Assurance considerations? Do your threat assessments and control measures still make sense if large numbers of people in your teams will be remote working/WFH and do those staff know and understand what's required of them? Consider provision of refresher training even if that's just via distributing a few clear messages on a couple of basic slides.

## How to engage in remote working as a freelancer

Maintaining contact with customers and continuing to provide value if you can't visit premises. Always ensure that you are visible to your team, stakeholders and those that you report to - i.e. If you are using Skype for Business or Team - always ensure the settings are correct so that is shows when you are 'available' or 'in a meeting' during business hours.

## **Advice for schools:**

## General advice

From Patrick Shaw, EdTech Consultant, <u>@EdTechAdviceUK</u>:

- Many (most?) schools have G-Suite or Office 365 deployed already, because it's free to schools so access to remote tools is not a problem.
- **The problem** is that schools generally have not invested in the skills, expertise and pedagogies to implement/embed use of these tools. So a typical school with 800TB+ SharePoint Online storage for free, will still be using internal mapped drives to run 80% of its function. Microsoft Teams generally not embedded despite having free access.
- Email is still the key technology (Gmail or Exchange/Outlook) used by staff to communicate with staff and students. So some options here.
- Rapid measures that schools should take to plan for remote working/learning: (example below is Office 365, but same applies to G-Suite, acknowledgement to <a href="mailto:omsetchell">omsetchell</a>):
  - Remember Safeguarding is King. Brief staff on approved systems use outside school to communicate with students. Shouldn't be a problem as Office 365/G-Suite is Safeguarding-safe. For protection of staff and students, unsanctioned/unmonitored systems should not be used.
  - Have you got integration between MIS, Active Directory and Office 365/G-Suite? Use a tool like @SalamanderSoft to automate account creation/access for all stu/staff.
  - Have you got documents in the Cloud? Move content from mapped drives to SharePoint/OneDrive. Verify appropriate security/permissions though.
  - Do all your teachers have a school-assigned laptop/tablet? If not, plan to re-assign curriculum laptops for staff access at home.
  - o **If you have an RDC service, set sensible restrictions to priority users.** 1200 concurrent attempts to connect will bring down RDC services intended for 10+ users (typical).
  - School IT Technical Support should be testing remote access tools that can be used to remote support home-to-home, and plan to need to issue several new guides to staff and students.
  - For teachers happy with live remote teaching, buy them some decent headsets.
  - Ensure your public communication channels are open, accessible and parents know where to go for updated information/instructions (Facebook, Website, Twitter, SMS, bespoke school app).
  - Secure access to passwords to systems off site? Populate a secure password manager. Use a specific tool for this, like LastPass, or Dashlane. These use encryption to ensure that passwords cannot be accessed, even by their staff, without a master password. Do not lose the master password or you will lose access to the passwords. Do not use something like Google Documents or Google sheets to store passwords, these tools are not intended for such.

- Make use of distance learning Curriculum services, eg. <u>GCSEPod</u>. These services are embedded maturely across schools, and they offer good realtime student progress analytics - perfect for distance learning. Doesn't replace the teacher though.
- Train teachers how to <u>Broadcast your PowerPoint presentation online to a remote</u> audience.
- **Problems that I don't have answers to** (but probably beyond scope of IT/this document):
  - Statutory duty to maintain accurate daily attendance data? May be government will relax this? If not, what do we do?
  - Safeguarding for identified students that are safer in school than at home? Can technology help in this context?
  - Continuity of live access to School MIS (SIMS, ScholarPak, Bromcom, etc..) data is crucial. Some schools have had the foresight to host this in the cloud, or ensure reliable remote access, but many (most?) do not due to cost. Can industry IT help us with this given that we're definitely not for profit?

## Making a whole school virtual:

What does virtual mean?

• Continuity of education/learning outside of the physical school building - that's all that matters. It's important though - statutory duty.

What do parents wants from a virtual school (clue: it isn't teachers on Skype 24/7):

- **Continuity of learning, no loss of progress**, online safety, consistent and regular **2-way** communication. Informed of progress, and timely interventions when progress slows.
- Stick to a Six point lesson plan or similar. Don't forget your basics just because of new media, location, means of working, for example:

## North Carolina 6-Point Lesson Plan

Subject:	Topic:		
Teacher:	Date:		
•			
NC Standard Course of Study Objective:			

Activity	Description of Activities and Setting	Materials and Time
I. Focus and Review (Establish prior knowledge)		
II. Statement (Inform student of objectives)		
III. Teacher Input (Present tasks, information, and guidance)		
IV. Guided Practice (Elicit performance, provide assessment and feedback)		
V. Independent Practice Seatwork and Homework (Retention and transfer)		
VI. Closure (Plan for maintenance)		

Changing to a virtual school:

Technology

Virtual meetings

- Microsoft Teams.
- Wurkr https://wurkr.io/

#### Assessments

Relates to "School MIS" point above.

#### **Partners**

- Most IT Support partners for schools have a good moral compass and pull out all the stops for crises, including free extra support during Ofsted inspections. COVID-19 will be no different.
- Large IT Support companies are well-placed to flex their resource as they become more in demand.
- However at least 50% of schools are supported by much smaller, well-meaning IT Support companies, that I believe will struggle under the enormous extra IT demands if schools close in huge numbers.
- Email / Microsoft Teams.
- Personal plea Having Office 365 / G-Suite for free in schools is great, but it's had the impact of
  eliminating its perceived value, so school leadership teams have felt little pressure to invest in
  skills, expertise and pedagogies to implement/embed use of these tools. If you have valuable
  experience embedding/developing staff with Office 65 / G-Suite within corporate /commerce/
  industry, then please get yourself on school local governing boards and help set the IT agenda for
  school leadership teams.

## Accessible Teaching in the Time of COVID-19

https://www.mapping-access.com/blog-1/2020/3/10/accessible-teaching-in-the-time-of-covid-19

- Getting ready to use video conference tools as a classroom on limited bandwidth connections
- Turn off your computer's cloud back-up service such as Box Sync or Google Drive Sync
- Turn off any software automatic updates. They eat bandwidth. Save software updates for overnight or the weekend.
- Turn off your mobile phone's wireless connection & other devices in your house that will suck your bandwidth dry.
- Ask others in the house to not use the internet during video conference meetings.
- Limit the number of browser tabs. Lots of web pages like to automatically and periodically "phone home" creating extra traffic.
- Close as much desktop software as possible during video conferencing for the same reason as limiting the number of browser tabs.
- If you share a screen, share the smallest screen available. Less pixels to render across the network.
- If using my camera in a video chat, make sure the room lighting is steady and use a plain wall in
  the background. Movement and lighting changes force more pixel value changes to be calculated
  and sent across the network. Trust me on this one. I've seen it happen more than once where the
  sun streaming through a window keeps peeking in and out behind clouds and the video gets all
  blurry and choppy.
- Use a headset with a microphone, if possible, to reduce background noise and to hear other participants better.
- Where possible use a wired over a wireless connection when using video & audio. The connection quality is significantly higher

- Be understanding/empathetic that there is a lag between your spoken words, and the students/other hearing it.
- Be understanding/empathetic that students' home situations are not the same as a classroom. Background noise, children, etc. Many faculty and students are new to virtual classrooms.
- Consider your video conferencing technology's "mute" functions. Take some time to learn what options are available.

[a]No mention of Skype? It's something most people seem to have. My company's cancelled live meetings and going to try it next week - but not sure whether to use voice only or video. Some kind of information link on this sort of practical thing would be good.

[b]Add it!

[c]Why? If you say this, provide an explanation of the added value. Zoom is not entirely free. What about open source options like https://bigbluebutton.org/.

[d]Google have made some of their tools free until July

https://cloud.google.com/blog/products/g-suite/helping-businesses-and-schools-stay-connected-in-response-to-coronavirus

## Apprenticeships & General FE

## Toolkit/Hardware/physical location

**Dual monitor** if possible (for instance a laptop and external screen) - This allows you to have materials on one screen and the presentation on another. Share whichever is smallest, set that to one side, have the largest screen directly in front and the webcam directly on top. Set your PowerPoints being set to the presenter view, the presenter view should be on your main screen, the one with the webcam. share the second screen.

**Webcam** - you're going to establish rapport via the camera so it's important you can position this in front of you. Always use video, Always, or you'll spend half the sessions wondering if they're still there.

**Microphone** - if a headset then ensure it's close enough for good audio and not so close that all everyone can hear is you breathing.

**No Background distractions** - Ensure as plain a background as you can from where you're delivering, this will minimise distractions.

**Good internet is vital** - wired is vastly superior to wireless for anything which requires real-time interaction.

Check your bandwidth with <a href="https://www.speedtest.net/">https://www.speedtest.net/</a>
Standard definition video-sharing ~4Mbps
High Definition ~8Mbps

## Virtual classrooms

It probably sounds impossible but if done correctly this will allow you to add to their learning techniques which aren't possible within a regular classroom.

**Establish connectivity with learners beforehand.** Make sure they can connect with Audio and Video before the session so that if they need any technical support etc. this can be dealt with prior to the session. You don't want technical problems when you're supposed to be teaching.

**Have a clearly structured Presentation.** The best approach is to Time Chunk, kind of basic but takes on a whole new level of significance when your audience isn't quite so captive.

**Establish ground rules for the session** - online etiquette. This will be new to both sides so ground rules will be appreciated all round.

- Mute microphones if not speaking
- Raise your hand if wanting to speak.
- Don't ask open questions, have a rota of who is asked, everyone trying to speak at once in a virtual classroom is bedlam.
- Ensure that your learners are set to mute when they enter the room to minimise distractions.

**Look directly at the camera to establish eye contact and build rapport.** ensure you are far back enough to get a range of non-verbal feedback. It can also mean that as you're looking into the camera you're looking directly at each learner and can actually establish more rapport than in a classroom.

**Speak and engage with learners as though you were in class.** Don't get too concerned with the new medium, it's still the transfer of ideas from one human to a group of others, not as much has changed as it might appear.

**Use names a lot more** as you're looking at a camera and they're looking at a screen, they may have no idea who you're really looking at or talking to unless you explicitly state their name.

**Ensure sessions are recorded and the recordings shared with learners.** This is important for learners who might lose connections etc.

**SEND** - use dyslexic friendly fonts and colours. use pictures and not lots of text. Any learners who might have unidentified learning difficulties might find their coping strategies stop working in this new environment. Socrative

https://www.dafont.com/lexia-readable.font

Tools:

Socrative - <a href="https://socrative.com/#login">https://socrative.com/#login</a>

- Polling
- Quizzes
- Exit tickets

Ziteboard - <a href="https://app.ziteboard.com/">https://app.ziteboard.com/</a> - Interactive/collaborative whiteboard

Miro - https://miro.com

Class flow - https://classflow.com/en-gb/ - manage class activities online

Screencast-o-matic - <a href="https://screencast-o-matic.com/">https://screencast-o-matic.com/</a> - create screen recordings, for creating content

## **Session Planning**

**Make use of their workspace.** In a virtual classroom, you can take advantage of their surroundings. Doing a session on health and safety? then add a ten-minute activity where they have to go around their workplace and take pictures of hazards? There will be things you can do virtually which are impossible in a regular classroom environment.

**Time Chunk** If you're presenting as a video then you're competing with ted talks and youtube. The Pomodoro technique can be excellent for this. <a href="https://en.wikipedia.org/wiki/Pomodoro">https://en.wikipedia.org/wiki/Pomodoro</a> Technique

**Break your lesson into 30-minute slots**, give each an objective. roughly 10 minutes delivery of theory, 10 minutes activity/consolidation, 5 minutes checking learning and 5-minute discussion repeat per objective. The activity can be something simple as a discussion, the use of interaction and discussion is more important with remote learning as it can be more anti-social both for the teacher and the learner. plan for interaction and discussion but control it well.

**Start the session a few minutes early** so that everyone can be in and ready to start, and any technical issues don't impact the session. 10 minutes is usually enough.

#### End with an exit ticket

Socrative does a good online exit ticket, which lets you do a basic assessment of how well learning has gone.

## online courses and resources

There are a variety of resources which might help learners with the technical subjects being delivered. These can help significantly with activities and the 20% OJT.

Populate Links here:

## e-learning

If you have a VLE then it will be its time to shine.

Moodle is free and reasonably easy to set up

<a href="https://docs.moodle.org/38/en/Step-by-step\_Installation\_Guide\_for\_Ubuntu">https://docs.moodle.org/38/en/Step-by-step\_Installation\_Guide\_for\_Ubuntu</a>

## Remote 1-2-1s & Mentoring

You can use remote software to engage in virtual mentoring sessions rather than face to face visits. Note that the current exceptional times may well present unique situations/experience for learners. They could be asked to step up in the face of staff absences, they could be dealing with a lot of Activities which are unique to disaster management. You can get them to record video for this and submit it into their portfolios. Especially those on project management or CyberSecurity Technologist (Risk Analyst)

### Assessments and End Point assessments

These will still need to be done in a controlled environment and supervised. With the current situation, the government will allow apprentices to have a break in learning if they cannot be assessed due to coronavirus

## A brief note on security

the temptation to collaborate can lead to documents being shared via dropbox etc. which should not be shared via that means. e.g. PII being shared via dropbox to get to a remote worker. Do not do this.

#### Your team

'Forming, norming, performing' for remote teams:

https://blog.insynctraining.com/adapting-tuckmans-model-for-global-virtual-teams

## Links:

Leading EdTech Strategists/Consultants based in Midlands area - cooperative approach to sharing good practise for benefit of all Multi Academy Trusts/schools nationally:

@EdTechAdviceUK, @NeilLimbrick, @MSetchell, @PShawLtd

Provider of Community Portals for most of UK's regional networks of School Business Managers (owned by Neil Limbrick). SBMs are charged with coordinating school decision-making re: COVID-19 for all schools/MATs:

#### @EducationCol

Essential tool for checking how safe apps/services are for different age groups as part of schools' statutory Safeguarding duty. Could be important if teachers are forced to divert from usual tools available in schools.

https://www.commonsensemedia.org/

Consider less well connected pupils at this time:		
http://joanganzcooneycenter.org/2016/10/26/reframing-the-digital-divide-why-quality-of-access-matter	r	
s/#.XmkGxt1mWLQ.twitter		
The Remote Work Survival Kit: Page 56		

Remote worker resources

## Resources for designers:

#### **Designers In Need of Work**

If you need to hire a designer - please select one of these talented people whose work has been affected by the coronavirus:

#### **Need work:**

https://docs.google.com/spreadsheets/u/1/d/1g1kDk2Mm4eU1uLWEmsBGVR89yi1J83UBcJea6rbmHvA/edit#gid=0

#### Available for work:

https://docs.google.com/spreadsheets/d/1I4TXsKZEKaO\_2BJcxBilAJNt5aXOFD6GjsEol8gCziw

#### **Remote Job Boards**

There are a growing number of remote dedicated sites.

- Remote <a href="https://remote.com/remote-jobs">https://remote.com/remote-jobs</a>
- Remote IO <a href="https://www.remote.io/">https://www.remote.io/</a>
- Remote Hub https://remotehub.io/
- Pro Remote Jobs <a href="https://proremotejobs.com/">https://proremotejobs.com/</a>
- Remote OK <a href="https://remoteok.io/hire-remotely">https://remoteok.io/hire-remotely</a>
- Remotive <a href="https://remotive.io/">https://remotive.io/</a>
- We Work Remotely <a href="https://weworkremotely.com/">https://weworkremotely.com/</a>
- Working Nomads <a href="http://www.workingnomads.co/jobs">http://www.workingnomads.co/jobs</a>
- Authentic Jobs <a href="https://authenticjobs.com/#types=7,1&category=3&onlyremote=1">https://authenticjobs.com/#types=7,1&category=3&onlyremote=1</a>
- Hire Academics https://twitter.com/hireanacademic

#### Job Sites Around the World

Add 'Remote Work' to your status, location, bios or account name. Or filter by 'remote' work.

**Jobs Boards -** Companies share their job opportunities:

- The Dots <a href="https://the-dots.com/jobs/search">https://the-dots.com/jobs/search</a>
- Glassdoors <a href="https://www.glassdoor.co.uk/Job">https://www.glassdoor.co.uk/Job</a>
- Dribbbble https://dribbble.com/jobs
- Behance <a href="https://www.behance.net/joblist">https://www.behance.net/joblist</a>
- Malta <a href="https://www.malt.com/">https://www.malt.com/</a>
- Angel List <a href="https://angel.co/jobs">https://angel.co/jobs</a>

## **Design Directories -** Designers share their portfolios + availability:

- YunoJuno <a href="https://www.yunojuno.com/">https://www.yunojuno.com/</a>
- Black Book <a href="https://www.blkbk.co/">https://www.blkbk.co/</a>
- Ilovecreatives https://ilovecreatives.com/
- Women Who Design https://womenwho.design/
- People Per Hour <a href="https://www.peopleperhour.com/">https://www.peopleperhour.com/</a>
- My Opportunity <a href="https://www.myopportunity.com/">https://www.myopportunity.com/</a>
- Topal <a href="https://www.toptal.com/">https://www.toptal.com/</a>
- Working not Working <a href="https://workingnotworking.com/">https://workingnotworking.com/</a>

#### **Remote Arts & Cultural Activities**

Don't get board! Organise a #remotedate with a friend, family, colleague or a crush during this time of self isolation

Check out this list of virtual entrainment #stayathome <a href="https://docs.google.com/spreadsheets/d/19PD7Kil-WAhk3OkqV3jCnuyZ5wAsZUyj\_gpyqAh-5rk/edit#gid=0">https://docs.google.com/spreadsheets/d/19PD7Kil-WAhk3OkqV3jCnuyZ5wAsZUyj\_gpyqAh-5rk/edit#gid=0</a>

#### **Remote Resources**

#### **Remote Design Podcasts**

• Remoter Podcast

#### **Remote Friendly Companies**

• Extensive list here: <a href="https://github.com/jessicard/remote-jobs">https://github.com/jessicard/remote-jobs</a>

## **Consult remotely**

Provide your expertise to people around the world via <u>Clarity.fm</u>

## Data on remote working:

## Surveys:

Buffer 2019 remote work survey: <a href="https://buffer.com/state-of-remote-work-2019">https://buffer.com/state-of-remote-work-2019</a>

#### Physical fitness and exercise

### When exercising from home

With thanks to James Neil Thomas (Personal Trainer / Gym Manager at the Ministry of Justice)

### Health & Safety

- Make sure the space you are using is clear of any sharp corners and objects
- Make sure you are wearing clothing that is suitable I.e. breathable, loose.
- If you decide not to wear trainers make sure you wear either non-slip socks or exercise on a non-slip floor
- All you need is roughly a 1m x 1m space
- Open windows for ventilation
- If the heating is on you will want to turn it down a little so that you do not over heat. Also, take others into consideration when setting the temperature
- Make sure you keep yourself hydrated.
- Secure anything that could potentially fall and break (especially anything of sentimental value) You don't want to be the person who starts any arguments:-)

#### Exercises - Pyramid circuit

Pyramid circuit training involves adding or subtracting: exercises, repetitions, rest periods or changing the weight after every round or set. Using Pyramid workouts is an effective way to get more out of your workouts and to add in a little fun along the way.

Start doing each set of exercises once, for 20 secs, then for 40, then for 60, then for 40, then for 20, and do this twice.

Or you can increase reps and then decrease them again on the way down.

#### Beginners to intermediate

- Walking on the spot (warm up)
- Press ups
- Reverse curls
- Squats
- Tricep Extension with a towel
- Bicep curl with a 1ltr or 2ltr bottle of water

#### Intermediate circuit

- Jogging on the spot (warm up)
- Plank to press 5 x each arm
- Reverse curls
- Lunges
- Tricep extension with towel

- Bicep curl into Arnie press (with water bottles)
- Mountain climbers

#### Advanced

- Mountain climbers
- Press-ups -narrow / wide
- Reverse curls
- Squat Thrusts
- Tricep extension with towel
- Bicep curl into Arnie press (with water bottles)
- Side plank
- Burpees

#### Tips

Doing something is better than nothing - walk round the garden, climb the stairs, do some press-ups, just don't spend all day sitting in the same position. Youtube is also a great resource for relaxing workouts such as yoga as well as dance workouts which can also get you energized and in an upbeat mood, depending on what you need. Simply search for the workout you are interested in, and the length of time you would like to work out for e.g "30minutes Afrobeat workout", "20 minute dancehall workout", "15 minute abs workout" etc.

Keep moving every hour - set a small goal to achieve instead of a big workout

Set a reminder to go off every hour, named after the exercise you need to complete

(Alarmed ~ Reminders + Timers on the App Storeapps.apple.com > app > alarmed-reminders-timers can help you do this)

#### Useful exercise links:

Exercises to increase strength:

https://breakingmuscle.com/fitness/increase-strength-by-integrating-yoga-10-essential-postures-for-strength-athletes

Alarmed (for hourly alarms) App:

https://apps.apple.com/gb/app/alarmed-reminders-timers/id371886784

Beginners kettlebell workshop: <a href="https://www.youtube.com/watch?v=PnyanarNAAM">https://www.youtube.com/watch?v=PnyanarNAAM</a>

50 Exercises for a Bodyweight Workout You Can Do Anywhere:

https://greatist.com/fitness/50-bodyweight-exercises-you-can-do-anywhere

Bodyweight exercises for runners:

https://www.runnersworld.com/training/g23341982/best-bodyweight-exercises/

Free exercises for the (semi) serious:

https://www.bodybuilding.com/content/avoiding-the-gym-heres-a-week-of-free-follow-along-workouts.html

Free Les Mills @ Home Classe

https://watch.lesmillsondemand.com/at-home-workouts

Joe Wicks - PE Classes - <a href="https://www.youtube.com/playlist?list=PLyCLoPd4VxBvQafyve889qVcPxYEjdSTI">https://www.youtube.com/playlist?list=PLyCLoPd4VxBvQafyve889qVcPxYEjdSTI</a> (in WP)

#### Exercise and your mental state

Isolation is a perfect opportunity to take time for yourself. Think of it as a holiday at home, some much deserved time off from the demands of everyday life. Remember this will all blow over, nothing is forever. But in the meantime be patient, kind and gentle with yourself. One of the most kind and beneficial things one can do for oneself is to learn to relax more easily and more deeply. Luckily there are infinite resources online which can help one learn this skill. In fact you're spoilt for choice, so I've included below a few short videos which I've found to be the greatest introduction to the practice. Even done once, these practices can have a radical effect on your mental and physical health and wellbeing. I hope you enjoy them.

Mindfulness based stress reduction body scan

https://www.youtube.com/watch?v=6kFWd4wvi18

This short video walks you through awareness of your body, it can be done laying in bed, or on the floor and only takes 30 minutes.

Mindfulness based stress reduction yoga 1

https://www.youtube.com/watch?v= pYoDdUijY8

Mindfulness based stress reduction yoga 2

https://www.youtube.com/watch?v=PElmyy\_kwN0

These two very gentle and very easy yoga classes can be done by anyone, on the floor or seated, each one is only 30 minutes and provides enough movement to feel yourself in your body and reconnect with what matters in the present.

**Kelsang Jampa Guided Meditation** 

https://www.youtube.com/watch?v=fz57mdSPgMI&t=1s

A 15 minute minimally guided meditation which can be done sat down or laid on your back.

Free Yoga Nidra app

https://apps.apple.com/gb/app/yoga-nidra-relaxation-lite/id444707986

This app is very simple, it has a single button you can push for a ten minute body scan meditation that can be done laying down in bed or on the floor. I recommend doing this just before you sleep and/or when you first wake up. Even one use is enough to feel deeply relaxed but daily practise is where the lasting benefits are found.

10% Happier (normally a subscription platform) is offering free daily meditation sessions: <a href="https://www.tenpercent.com/live">https://www.tenpercent.com/live</a>

YouTube Remote Work Survival Kit

YouTube Remote Work Survival Kit exercise playlist:

https://www.youtube.com/playlist?list=PLNUD4vYrg0ze71wl1kVXfPNobRkrvXgva

## Media and Links

## YouTube remote work playlist

https://www.youtube.com/playlist?list=PLNUD4vYrg0zchOY7Se1Kl7i6ucw48oFdP

#### UK media advice

- Daily Mail Femail article:
  - https://www.dailymail.co.uk/femail/article-8095501/British-workers-share-tips-working-home.html
- Refinery29: Tips for Working from Home during Coronavirus:
  - https://www.refinery29.com/en-us/2020/03/9538846/work-from-home-coronavirus-tips
- New York Times: Sorry, but Working From Home Is Overrated: https://www.nytimes.com/2020/03/10/technology/working-from-home.html
- BBC News: Tricks and Tools for Better Working From Home: https://www.bbc.co.uk/news/business-51804354
- Guardian emotionally preparing for a locked down family: <a href="https://www.theguardian.com/world/2020/mar/13/the-family-lockdown-guide-how-to-emotionally-prepare-for-coronavirus-quarantine">https://www.theguardian.com/world/2020/mar/13/the-family-lockdown-guide-how-to-emotionally-prepare-for-coronavirus-quarantine</a>
- Home Working News feed from aggregator: <a href="https://www.newsnow.co.uk/h/?search=Work+from+home&lang=en&searchheadlines=1">https://www.newsnow.co.uk/h/?search=Work+from+home&lang=en&searchheadlines=1</a>
- Will the Coronavirus Response Mark a Turning Point for How Agencies View Remote Work?
   <a href="https://www.adweek.com/agencies/will-the-coronavirus-response-mark-a-turning-point-for-how-agencies-view-remote-work/">https://www.adweek.com/agencies/will-the-coronavirus-response-mark-a-turning-point-for-how-agencies-view-remote-work/</a>

## **Generic articles**

The following provide useful, but general, advice:

- Do's and don'ts of remote working:
   <a href="https://www.peoplemanagement.co.uk/experts/legal/the-dos-and-do-nots-of-remote-working">https://www.peoplemanagement.co.uk/experts/legal/the-dos-and-do-nots-of-remote-working</a>
- Coping with Coronavirus anxiety:
   <a href="http://www.alibinns.co.uk/resources/2020/3/11/how-to-cope-with-anxiety-about-coronavirus-cov-1">http://www.alibinns.co.uk/resources/2020/3/11/how-to-cope-with-anxiety-about-coronavirus-cov-1</a>
- Owning It: COVID19 Anxiety Coping Skills:
   <a href="https://podcasts.apple.com/ie/podcast/owning-it-covid19-anxiety-coping-skills/id1449728710?i=1">https://podcasts.apple.com/ie/podcast/owning-it-covid19-anxiety-coping-skills/id1449728710?i=1</a>
   000468468679
- How coronavirus could force the work-from-home movement:
   https://www.vox.com/recode/2020/2/26/21153343/coronavirus-covid-19-work-from-home-remote-pandemic
- Articulate have made this open, general e-learning guide to Coronavirus for any org to use to inform their staff: <a href="https://examples.rise.com/coronavirus/index.html#/">https://examples.rise.com/coronavirus/index.html#/</a>
- Coronavirus: Four things to consider when encouraging home working: <a href="https://www.personneltoday.com/hr/coronavirus-home-working-considerations/">https://www.personneltoday.com/hr/coronavirus-home-working-considerations/</a>
- Did you know Deliveroo have a 'contact free' option:
   https://techcrunch.com/2020/03/12/europes-deliveroo-and-glovo-switch-on-contactless-delivery-during-covid-19-pandemic/
- Stress-testing your freelancing against coronavirus:
   <a href="https://theprofessionalfreelancer.substack.com/p/stress-testing-your-freelancing-against?token=e">https://theprofessionalfreelancer.substack.com/p/stress-testing-your-freelancing-against?token=e</a>

yJ1c2VyX2lkljoxOTg5OTM2LCJwb3N0X2lkljozMTE0MzEsll8iOiJiZnVvRSIslmlhdCl6MTU4NDA5 NTg1OSwiZXhwljoxNTg0MDk5NDU5LCJpc3MiOiJwdWltNTM4MylsInN1Yil6InBvc3QtcmVhY3R pb24ifQ.lenPq5xQq9-igkKi-RuibmMdxx3dxsVe54J6AAsjqFY

- Trello board of remote working ideas and links curated by Joanna Choukeir: https://trello.com/b/eihCrJNd/covid19-uk-toolkit
- List of free elearning resources around coronavirus and best behaviours: https://www.learninglight.com/coronavirus-elearning-courses-resources/

## **Book Club**

### Remote Working:

- The Joy of Work Bruce Daisley goes with the "Eat Sleep Work Repeat" podcast https://www.amazon.co.uk/Joy-Work-Ways-Culture-Again/dp/1847942385
- The Digital Nomad by <u>André Gussekloo</u> & <u>Esther Jacobs</u> You might have suddenly found yourself stranded in another country and this might help!
   <a href="https://www.amazon.co.uk/Digital-Nomads-Live-Around-World/dp/9065231285">https://www.amazon.co.uk/Digital-Nomads-Live-Around-World/dp/9065231285</a>
- The HR Nomad: A remote working guidebook for HR professionals https://www.amazon.co.uk/HR-Nomad-working-guidebook-professionals-ebook/dp/B07YYG4Q86
   /ref=sr 1 1?dchild=1&keywords=hr+nomad+working+guidebook&gid=1584551914&sr=8-1

## Writing:

 The Pyramid Principle:Logic in Writing and Thinking - Barbara Minto -https://www.amazon.co.uk/Pyramid-Principle-Logic-Writing-Thinking/dp/0273710516

# Backlog of things to do

- Taxonomy:
  - Add Sections e.g. Education, Transport
  - Add Specifics by role e.g. worker, manager, owner...
  - o Add Specifics by organisation e.g. school, business...
  - Add specifics by business: e.g. law firm
- Styling
- How to...
- Campaign to share, what to share, who with
- Add GP surgery section including that virtual meeting tool
- Health and Well-being anyone have any HR specialists that would be willing to talk about anxiety, fitness, counselling approaches especially for managers managing teams.
- Virtual team meeting etiquette guide. e.g. formal meeting vs. friendly catch up.
  - o It's not the same as being in a room with people.
  - Formal meeting, have an agenda
  - o If in a multiparty meeting mute your microphone if not talking.
  - Meeting chair keep an eye/ ear to make sure everyone is engaged
  - Limit the numbers if you want discussion.
  - If you are doing a broadcast to a team, allow for feedback and comments. Often written feedback in the meeting chat function is OK.
  - Communicate cancellations or postponements to meetings, preferably ahead of time.
     Nothing quite raises anxiety levels than waiting on a call for someone not planning to attend.
- Mindfulness

## General suggestions for content:

Digital accessibility best practice: try to avoid pasting long hyperlinks into documents, instead embed links into text. A good source of guidance for this can be found on <a href="the University of Minnesota's">the University of Minnesota's</a> Accessibility web page. This helps the document to look more aesthetic and it's also beneficial to people who use assistive technology.

## Software providers offering extended free tools at this time

The following are companies that are offering extended trials or extensions to their normal software agreements to help businesses through this period.

Note that some may be viewed as exploiting this situation to gain new users, so be wary of signing up to any trials that require payment details and remember to set reminders to cancel anything you do not wish to auto renew.

Service (Company)	Description
Digital Signing (Docusign)	Useful for completing legal agreements remotely. You can access the free 6 months here <a href="https://mydocsign.com/">https://mydocsign.com/</a>
CRM/Marketing (HubSpot)	Making our Meetings functionality, Quotes, E-Sign, and 1:1 Video creation tools completely free For the next 90 days, we're suspending marketing email send limits for Marketing Hub Professional and Enterprise customers, and increasing limits on calling to 2,000 minutes/month for Starter and Professional customers of Sales Hub and Service Hub. Reducing prices: To support small businesses through this uncertain time, we're reducing the cost of our Starter Growth Suite from \$112.50 USD/month to \$50 USD/month

# Contributors

The people below have voluntarily contributed to the Remote Work Survival Kit and also volunteered to provide their details.

Due to the rapidity and scale of this collaboration, it is possible that this is not a comprehensive list of contributors. It is also not a space to sell, spam or plug, rather an opportunity to demonstrate the critical mass and the proof that the whole is greater than the sum of its parts.

Contributor	About (Max 50 words)
Dom Mason Dominic Mason	Global digital strategy consultant. Works from home 95% of time, accompanied by Puddles the Springerpoo.
Patrick Shaw <a href="https://twitter.com/PShawLtd">https://twitter.com/PShawLtd</a>	EdTech Consultant supporting schools/MATs in the UK. @EdTechAdviceUK
Chris Weston <a href="https://www.linkedin.com/in/chrisjweston">https://www.linkedin.com/in/chrisjweston</a>	Created this blank doc on 11th March 2020. Amazed daily at the work that has gone into it. Tech/CIO Advisor and <a href="http://wb40podcast.com">http://wb40podcast.com</a>
Chris King	
Matt Ballantine	The B in <a href="http://wb40podcast.com">http://wb40podcast.com</a>
Peter Barfield	
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Matt Mallett	
Paul Eastman <a href="https://www.linkedin.com/in/pauleastman1/">https://www.linkedin.com/in/pauleastman1/</a>	Retail IT leader, been mixing remote and office based work for almost 20 years.
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Michael Condon <a href="https://www.linkedin.com/in/michaelcondon">https://www.linkedin.com/in/michaelcondon</a>	
Rich Price <a href="https://www.linkedin.com/in/richard-price-996a261">https://www.linkedin.com/in/richard-price-996a261</a> <a href="mailto:2/">2/</a>	Lead Infrastructure, Networking and Cyber Security Trainer. Experienced in all aspects of FE,

	HE and Apprenticeships. Working for the Apprentice and Training Partnership
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Zeeshan Kazmi (https://www.linkedin.com/in/kazmiz/)	Consultant working in IT Strategy, Operations and Transformation.
Michelle Rogers <a href="https://www.linkedin.com/in/cmichellerogers/">https://www.linkedin.com/in/cmichellerogers/</a>	
Ivan Panton <a href="https://www.linkedin.com/in/ivanfpanton/">https://www.linkedin.com/in/ivanfpanton/</a>	Head of Tech at northern Mgt/Strat/Tech consultancy, where 90%+ of all workflow happens remotely. Eager to support those who haven't caught the remote productivity bug.
Ebele Mogo <a href="https://www.linkedin.com/in/ebelemogo">https://www.linkedin.com/in/ebelemogo</a> <a href="https://twitter.com/ebyral">https://twitter.com/ebyral</a>	I am a Doctor of Public Health and researcher at the University of Cambridge. I have built a mostly remote consulting business, and completed a post-doctoral fellowship remotely, and quite enjoyed doing both remotely. I curate <a href="https://hireacademics.com">https://hireacademics.com</a> , sharing remote work opportunities with a focus on academics and people with a PhD.
Peter Jones <a href="mailto:https://wakelet.com/@innov8tor3">https://wakelet.com/@innov8tor3</a> <a href="mailto:https://twitter.com/@innov8tor3">https://twitter.com/@innov8tor3</a>	Former tech project manager, Edutech co founder
Mark Wilson <a href="https://www.markwilson.co.uk/">https://www.markwilson.co.uk/</a> <a href="https://twitter.com/markwilson.it">https://twitter.com/markwilson.it</a> <a href="https://www.linkedin.com/in/markawilson/">https://www.linkedin.com/in/markawilson/</a>	Principal Architect at risual.  Husband, father, geek and many other labels.
TREES. THE THE TREE THE TREE THE TREE THE TREE TRE	Experienced remote worker.

## Finally:



## **UK Specific:**

Helpful numbers to call for employed, self employed and small businesses

Who	Number	Purpose
HMRC		
Universal Credit	0800 328 5644 (Textphone: 0800 328 1344). Monday to Friday, 8am to 6pm. Calls to 0800 numbers are free from landlines and mobiles.	
Barclays		
HSBC		

## Useful ways to earn during lockdown

Income stream	What it is	Link
Task Rabbit		
Fiverr		
People per Hour		
Esc the City	Recruitment platform offering remote work opportunities	
Abodoo	Remote job matching site	https://www.abodoo.com/peop le